

TOWNSHIP OF HADDON

**AUDIT REPORT FOR THE YEAR
ENDED DECEMBER 31, 2014**

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**TOWNSHIP OF HADDON
COUNTY OF CAMDEN**

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**TOWNSHIP OF HADDON
COUNTY OF CAMDEN**

PART I

**INDEPENDENT AUDITOR'S REPORTS
AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2014**

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INDEPENDENT AUDITOR'S REPORT

Honorable Mayor and Members
of the Township Board of Commissioners
Township of Haddon
135 Haddon Avenue
Westmont, New Jersey 08108

Report on the Financial Statements

We have audited the accompanying comparative statements of assets, liabilities, reserves and fund balance--regulatory basis of the various funds and account group of the Township of Haddon, County of Camden, State of New Jersey as of December 31, 2014 and 2013, and the related comparative statements of operations and changes in fund balance--regulatory basis for the years then ended, the related statements of revenues--regulatory basis, statement of expenditures--regulatory basis, and the related notes to the financial statements for the year ended December 31, 2014.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and in compliance with audit requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Township's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles

As discussed in Note 1 to the financial statements, the Township of Haddon prepares its financial statements using accounting practices that demonstrate compliance with regulatory basis of accounting and budget laws of the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States of America, to meet the requirements of the State of New Jersey.

The effects on the financial statements of the variances between these regulatory basis of accounting described in Note 1 and accounting principles generally accepted in the United States of America, although not reasonably determinable, are presumed to be material.

Adverse Opinion on U.S. Generally Accepted Accounting Principles

In our opinion, because of the significance of the matter discussed in the “Basis for Adverse Opinion on U.S. Generally Accepted Accounting Principles” paragraph, the financial statements referred to above do not present fairly, in accordance with accounting principles generally accepted in the United States of America, the financial position of the Township of Haddon, County of Camden, State of New Jersey, as of December 31, 2014 and 2013, or the results of its operations and changes in fund balance for the years then ended.

Unmodified Opinion on Regulatory Basis of Accounting

In our opinion, the financial statements referred to above present fairly, in all material respects, the assets, liabilities, reserves and fund balance--regulatory basis of the various funds and account group of the Township of Haddon, County of Camden, State of New Jersey, as of December 31, 2014 and 2013, and the results of its operations and changes in fund balance --regulatory basis of such funds for the years then ended, and the related statement of revenues--regulatory basis, statement of expenditures--regulatory basis of the various funds, and the related notes to financial statements, for the year ended December 31, 2014 in conformity with accounting principles and practices prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey as described in Note 1.

Other Matters

Report on Supplementary Information

Our audit was made for the purpose of forming an opinion on the financial statements referred to in the first paragraph as a whole. The supplemental financial statements presented for the various funds are presented for purposes of additional analysis as required by the Division of Local Government Services, Department of Community Affairs, State of New Jersey and is not a required part of the above financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated June 24, 2015, on our consideration of the Township of Haddon's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Township of Haddon's internal control over financial reporting and compliance.

Respectfully submitted,

HOLMAN FRENIA ALLISON, P.C.

Kevin P. Frenia
Certified Public Accountant
Registered Municipal Accountant
RMA #435

June 24, 2015
Medford, New Jersey

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**INDEPENDENT AUDITOR’S REPORT ON INTERNAL CONTROL OVER FINANCIAL
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH *GOVERNMENT
AUDITING STANDARDS***

Honorable Mayor and Members
of the Township Board of Commissioners
Township of Haddon
135 Haddon Avenue
Westmont, New Jersey 08108

We have audited, in accordance with the auditing standards generally accepted in the United States of America, the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the financial statements – regulatory basis of the Township of Haddon (herein referred to as “the Township”), as of and for the year ended December 31, 2014, and the related notes to the financial statements, and have issued our report thereon dated June 24, 2015. Our report on the financial statements – regulatory basis was modified to indicate that the financial statements were not prepared and presented in accordance with accounting principles generally accepted in the United States of America but rather prepared and presented in accordance with the regulatory basis of accounting prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, which is a basis of accounting other than accounting principles generally accepted in the United States, to meet the requirements of the State of New Jersey for municipal government entities as described in Note 1.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Township's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township’s internal control. Accordingly, we do not express an opinion on the effectiveness of the Township’s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the Township’s financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified. We did identify certain deficiencies in internal control, described in the accompanying schedule of Comments & Recommendations section that we consider to be significant deficiencies as Finding No’s. 2014-001, 2014-002, 2014-003, 2014-005 & 2014-006.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Township's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards* or audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey and which are described in the accompanying Comments & Recommendations section as Finding's 2014-001, 2014-002, 2014-004 & 2014-006.

Response to Findings

Township of Haddon's response to the findings identified in our audit is described in the accompanying Comments & Recommendations section. Township of Haddon's response was not subjected to the auditing procedures applied in the audit of the financial statements and, accordingly, we express no opinion on it.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Township's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* and audit requirements as prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey in considering the Township's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Respectfully submitted,

HOLMAN FRENIA ALLISON, P.C.

Kevin P. Frenia
Certified Public Accountant
Registered Municipal Accountant
RMA #435

June 24, 2015
Medford, New Jersey

BASIC FINANCIAL STATEMENTS

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**TOWNSHIP OF HADDON
CURRENT FUND
COMPARATIVE STATEMENT OF ASSETS, LIABILITIES, RESERVES
AND FUND BALANCE - REGULATORY BASIS
DECEMBER 31, 2014 AND 2013**

	REFERENCE	<u>2014</u>	<u>2013</u>
ASSETS			
Regular Fund:			
Cash	A-4	\$ 4,604,065	\$ 3,763,217
Petty Cash	A	200	-
Cash - Change Fund	A-6	650	650
Due from State of New Jersey for Senior Citizen & Veteran Deductions	A-9	<u>61,274</u>	<u>52,388</u>
Total Regular Fund		<u>4,666,189</u>	<u>3,816,255</u>
Receivables & Other Assets With Full Reserves:			
Delinquent Property Taxes Receivable	A-7	19,804	20,116
Tax Title Liens Receivable	A-8	52,722	33,218
Foreclosed Property - Assessed Valuation	A-11	1,894,100	1,894,100
Revenue Accounts Receivable	A-10	21,389	23,992
Protested Checks Receivable	A	6,195	6,195
Due From Bank	A	1,144	1,144
Due From Business Improvement District	A	24,060	-
Due From Interfunds:			
Animal Control Fund	B	244	219
Water-Sewer Utility Operating Fund	D	25,327	95,639
Trust Other Fund - Payroll Fund	B	<u>35,122</u>	<u>-</u>
Total Receivables & Other Assets With Full Reserves		<u>2,080,107</u>	<u>2,074,623</u>
Deferred Charges			
Emergency Authorization	A-12	<u>-</u>	<u>170,272</u>
Total Deferred Charges		<u>-</u>	<u>170,272</u>
Total Regular Fund, Receivables, Other Assets With Full Reserves & Deferred Charges		<u>6,746,296</u>	<u>6,061,150</u>
State & Federal Grants:			
Due from Current Fund	A	419,868	385,774
Grants Receivable	A-23	1,148,856	1,273,581
Overexpenditure of Grant Appropriation	A-25	<u>18,847</u>	<u>-</u>
Total State & Federal Grants		<u>1,587,571</u>	<u>1,659,355</u>
Total Assets		<u>\$ 8,333,867</u>	<u>\$ 7,720,505</u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

TOWNSHIP OF HADDON
CURRENT FUND
COMPARATIVE STATEMENT OF ASSETS, LIABILITIES, RESERVES
AND FUND BALANCE - REGULATORY BASIS
DECEMBER 31, 2014 AND 2013

LIABILITIES RESERVES & FUND BALANCE	REFERENCE	2014	2013
Regular Fund:			
Liabilities:			
Appropriation Reserves	A-3	\$ 658,126	\$ 430,405
Reserve for Encumbrances	A-3,A-14	127,991	157,511
Accounts Payable	A-13	6,059	6,059
Prepaid Taxes	A-15	223,816	279,475
Tax Overpayments	A-16	51,951	20,107
Local School District Taxes Payable	A-18	210,768	52
Fire District Taxes Payable	A-19	11,497	5,125
Due County for Added & Omitted Taxes	A-21	13,421	22,528
Due to State of NJ - U.C.C. Training Fees	A-17	3,612	-
Due to C.C.M.U.A.	A	383	-
Special Emergency Note Payable	A	110,272	220,544
Reserve for Revaluation	A	32,523	32,523
Reserve for Champion School Improvements	A	3,038	-
Reserve for Local School Contribution	A	8,014	8,014
Reserve for Public Works Retro Payroll	A	15,000	15,000
Reserve for Salt & Sand	A	19,500	19,500
Reserve for Tax Appeals	A	3,050	3,050
Reinsurance Proceeds Payable	A	20,139	20,139
Reserve for Street Scape	A	109,684	109,684
Due to Federal & State Grant Fund	A	419,868	385,774
Due to General Capital Fund	C	611,881	465,677
Due to Trust - Other Fund	B	81,779	86,031
Subtotal		<u>2,742,372</u>	<u>2,287,198</u>
Reserve for Receivables & Other Assets		2,080,107	2,074,623
Fund Balance	A-1	<u>1,923,817</u>	<u>1,699,329</u>
Total Regular Fund		<u>6,746,296</u>	<u>6,061,150</u>
State & Federal Grants:			
Reserve for Grants Unappropriated	A-24	25,058	37,026
Reserve for Grants Appropriated	A-25	<u>1,562,513</u>	<u>1,622,329</u>
Total State & Federal Grants		<u>1,587,571</u>	<u>1,659,355</u>
Total Liabilities, Reserves & Fund Balance		<u>\$ 8,333,867</u>	<u>\$ 7,720,505</u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
CURRENT FUND
COMPARATIVE STATEMENT OF OPERATIONS AND
CHANGES IN FUND BALANCE - REGULATORY BASIS
FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013**

	<u>2014</u>	<u>2013</u>
Revenue & Other Income Realized:		
Fund Balance Utilized	\$ 1,200,000	\$ 1,336,500
Miscellaneous Revenue Anticipated	3,223,518	3,713,752
Receipts From Delinquent Taxes & Tax Title Liens	22,398	26,159
Receipts From Current Taxes	43,596,757	42,736,038
Nonbudget Revenue	566,865	313,949
Other Credits to Income:		
Unexpended Balance of Appropriation Reserves	341,595	444,841
Liquidation of Reserves For:		
General Capital Fund	-	25,966
Water-Sewer Operating	70,312	4,361
Trust - Other	3,872	-
	<u>49,025,317</u>	<u>\$ 48,601,566</u>
Total		
Expenditures:		
Budget & Emergency Appropriations:		
Operations Within "CAPS":		
Salaries & Wages	3,906,033	3,808,043
Other Expenses	4,357,108	4,333,805
Deferred Charges & Statutory Expenditures - Municipal Within "CAPS"	874,743	994,839
Operations Excluded from "CAPS":		
Salaries & Wages	207,475	252,993
Other Expenses	544,356	1,328,607
Capital Improvements	65,000	65,000
Municipal Debt Service	1,760,872	1,642,563
Deferred Charges - Municipal Excluded from "CAPS"	170,272	110,272
Special District Taxes - Business Improvement District	160,713	144,642
Fire District Taxes	1,458,687	1,434,683
County Taxes	11,374,066	11,507,130
Due County for Added & Omitted Taxes	13,421	22,528
Local District School Tax	22,648,901	22,017,378
Create Reserves for:		
Due From Business Improvement District	24,060	-
Interfund Advances - Trust - Payroll	35,122	-
	<u>47,600,829</u>	<u>47,662,483</u>
Total Expenditures		
Regulatory Excess to Fund Balance	1,424,488	939,083
Adjustments to Income Before Surplus:		
Expenditures Included Above Which are by Statute		
Deferred Charges to Budget of Succeeding Year	-	60,000
	<u>1,424,488</u>	<u>999,083</u>
Excess to Fund Balance	1,424,488	999,083
Fund Balance January 1	<u>1,699,329</u>	<u>2,036,746</u>
Total	3,123,817	3,035,829
Decreased by: Utilization as Anticipated Revenue	<u>1,200,000</u>	<u>1,336,500</u>
Fund Balance December 31	<u>\$ 1,923,817</u>	<u>\$ 1,699,329</u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
CURRENT FUND
STATEMENT OF REVENUES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BUDGET	APPROPRIATED by N.J.S.A.40A:47-87	REALIZED	EXCESS OR (DEFICIT)
Fund Balance Utilized	\$ 1,200,000	\$ -	\$ 1,200,000	\$ -
Miscellaneous Revenue:				
Licenses:				
Alcoholic Beverages	25,000	-	25,550	550
Other	15,000	-	32,350	17,350
Fees & Permits:				
Other	250,000	-	256,967	6,967
Fines & Costs:				
Municipal Court	225,000	-	347,850	122,850
Interest & Costs on Taxes	88,000	-	110,709	22,709
Parking Meters	12,000	-	17,366	5,366
Operation of Crystal Lake	220,000	-	217,530	(2,470)
Consolidated Municipal Property				
Tax Relief Act	144,635	-	144,635	-
Energy Receipts Tax	1,117,580	-	1,117,580	-
Uniform Construction Code				
Fees & Permits	160,000	-	357,479	197,479
Borough of Audubon Park - Police				
Protection Services	380,000	-	414,809	34,809
Uniform Fire Safety Act	35,000	-	38,995	3,995
Drunk Driving Enforcement	7,015	-	7,015	-
Clean Communities Grant	26,885	25,212	52,097	-
Safe & Secure Communities Program	49,960	-	49,960	-
Body Armor Grant	3,126	-	3,126	-
Click It or Ticket 2014	-	4,000	4,000	-
Drive Sober Or Get Pulled Over	-	5,000	5,000	-
Pedestrian Safety Grant	-	13,000	13,000	-
Holiday Crackdown 2014	-	7,500	7,500	-
Total Miscellaneous Revenues	2,759,201	54,712	3,223,518	409,605
Receipts from Delinquent Taxes	24,000	-	22,398	(1,602)
Local Tax for Municipal Purposes	8,031,048	-	8,116,293	85,245
Budget Totals	12,014,249	54,712	12,562,209	493,248
Nonbudget Revenues	-	-	566,865	566,865
Total	\$ 12,014,249	\$ 54,712	\$ 13,129,074	\$ 1,060,113

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
CURRENT FUND
STATEMENT OF REVENUES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014**

ANALYSIS OF REALIZED REVENUES

Allocation of Current Tax Collections:	
Revenue From Collections	\$ 43,596,757
Less: Allocated for School, County Taxes & Special District Taxes	<u>35,655,788</u>
Total Allocation of Current Tax Collections	7,940,969
Add: Budget Appropriation - Reserve for Uncollected Taxes	<u>175,324</u>
Total Amount for Support of Municipal Budget Appropriation	<u><u>\$ 8,116,293</u></u>
Receipts from Delinquent Taxes:	
Delinquent Tax Collections	\$ 19,989
Tax Title Lien Collections	<u>2,409</u>
Total Receipts from Delinquent Taxes	<u><u>\$ 22,398</u></u>
Fees & Permits Other:	
Cable TV Fees	\$ 213,511
Solicitor's Permits	2,885
Planning & Zoning	9,195
Rent Control Board	23,820
Other	<u>7,556</u>
Total Fees & Permits Other	<u><u>\$ 256,967</u></u>

ANALYSIS OF NONBUDGET REVENUES

Miscellaneous Revenue Not Anticipated:	
Receipts:	
Interest On Investments	\$ 15,192
Payment in Lieu of Taxes	68,597
SC & Vet Administrative Fee	3,456
Civic Celebrations	55
Sale of Recycling Material	25,546
Copies	471
Budget Refunds	52,882
Forfeiture of Tax Sale Premiums	146,200
Other	<u>254,466</u>
Total Nonbudgeted Revenue	<u><u>\$ 566,865</u></u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
CURRENT FUND
STATEMENT OF EXPENDITURES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	APPROPRIATIONS		EXPENDED			
	BUDGET	BUDGET AFTER MODIFICATION	PAID OR CHARGED	ENCUMBERED	RESERVED	CANCELLED
General Government Functions:						
General Administration:						
Salaries and Wages	\$ 2,000	\$ 2,000	\$ 185	\$ -	\$ 1,815	\$ -
Other Expenses	1,300	1,300	999	-	301	-
Human Services:						
Salaries and Wages	14,633	14,633	14,308	-	325	-
Other Expenses	39,750	39,750	8,084	-	31,666	-
Mayor & Commissioners:						
Salaries and Wages	25,860	25,860	25,860	-	-	-
Other Expenses	3,000	3,000	2,815	-	185	-
Municipal Clerk:						
Salaries and Wages	6,058	6,058	5,136	-	922	-
Other Expenses	21,875	21,875	20,450	198	1,227	-
Registrar of Vital Statistics:						
Salaries and Wages	1,909	2,209	2,184	-	25	-
Other Expenses	750	750	599	-	151	-
Financial Administration (Treasury):						
Salaries and Wages	15,505	15,505	14,916	-	589	-
Other Expenses	12,300	12,300	6,116	786	5,398	-
Audit Services:						
Annual Audit	47,000	47,000	44,150	-	2,850	-
Revenue Administration (Tax Collector):						
Salaries and Wages	61,816	61,816	57,865	-	3,951	-
Other Expenses	11,900	11,900	7,908	378	3,614	-
Assessments of Taxes:						
Salaries and Wages	67,341	71,341	70,978	-	363	-
Other Expenses	19,000	19,000	6,338	-	12,662	-
Legal Services:						
Other Expenses	264,500	264,500	190,869	-	73,631	-
Municipal Court:						
Salaries and Wages	176,124	176,124	175,650	-	474	-
Other Expenses	20,000	20,000	14,473	1,046	4,481	-
Public Defender:						
Salaries and Wages	5,700	5,700	5,700	-	-	-
Engineering Services & Costs:						
Other Expenses	15,000	15,000	7,917	-	7,083	-
Economic Development:						
Other Expenses	13,000	18,000	17,579	-	421	-
Land Use Administration:						
Planning Board:						
Salaries and Wages	49,310	49,310	48,642	-	668	-
Other Expenses	5,600	5,600	5,018	95	487	-
Code Enforcement & Administration:						
Rent Control Commission:						
Salaries and Wages	13,034	13,034	8,385	-	4,649	-
Other Expenses	900	900	212	91	597	-
Insurance:						
General Liability	199,242	199,242	199,242	-	-	-
Disability Insurance	4,700	5,700	5,219	-	481	-
Worker's Compensation	192,591	192,591	192,591	-	-	-
Employee Group Health	1,180,400	1,184,900	911,402	-	273,498	-
Health Benefits Waiver	23,000	23,000	22,549	-	451	-
Unemployment Insurance	25,000	25,000	25,000	-	-	-
Public Safety Functions:						
Police:						
Salaries and Wages	2,362,129	2,362,129	2,355,895	-	6,234	-
Other Expenses	112,500	112,500	97,071	14,805	624	-
Office of Emergency Management:						
Salaries and Wages	7,083	7,133	7,083	-	50	-
Other Expenses	250	250	-	-	250	-

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
CURRENT FUND
STATEMENT OF EXPENDITURES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	APPROPRIATIONS		EXPENDED			
	BUDGET	BUDGET AFTER MODIFICATION	PAID OR CHARGED	ENCUMBERED	RESERVED	CANCELLED
Uniform Fire Safety Act:						
Salaries and Wages	39,373	39,373	36,514	-	2,859	-
Other Expenses	1,500	1,500	853	42	605	-
Fire Hydrant Service	18,000	18,000	16,742	-	1,258	-
Municipal Prosecutor:						
Salaries and Wages	13,500	13,500	11,509	-	1,991	-
Public Works Functions:						
Streets & Roads Maintenance:						
Salaries and Wages	704,000	704,000	683,564	-	20,436	-
Other Expenses	93,000	93,000	59,454	20,693	12,853	-
Maintenance of Traffic Lights:						
Other Expenses	5,000	5,000	2,696	965	1,339	-
Shade Tree Program:						
Salaries and Wages	3,285	3,385	3,318	-	67	-
Other Expenses	20,000	20,000	7,273	9,395	3,332	-
Solid Waste Collection:						
Other Expenses	743,300	743,300	701,566	11,802	29,932	-
Building & Grounds:						
Other Expenses	32,500	32,500	26,466	2,925	3,109	-
Vehicle Maintenance:						
Other Expenses	90,850	90,850	65,922	5,338	19,590	-
Community Services Act:						
Other Expenses	77,000	77,000	61,339	-	15,661	-
Health & Human Services:						
Environmental Commission:						
Other Expenses	2,000	2,000	1,333	576	91	-
Animal Control Program:						
Other Expenses	10,000	10,000	3,224	136	6,640	-
Park & Recreation Functions:						
Crystal Lake Pool:						
Salaries and Wages	94,119	94,619	94,524	-	95	-
Other Expenses	67,500	67,500	62,116	2,208	3,176	-
Parks & Playgrounds:						
Other Expenses	15,000	15,000	8,004	930	6,066	-
Utility Expense & Bulk Purchases:						
Electricity	34,000	34,000	22,877	-	11,123	-
Street Lighting	200,000	210,000	209,689	-	311	-
Telephone & Telegraph	33,000	34,000	33,129	774	97	-
Natural Gas	42,000	48,000	43,306	3,903	791	-
Gasoline	105,000	105,000	75,671	-	29,329	-
Postage	25,500	25,500	24,950	-	550	-
Copier	9,000	9,000	6,061	1,360	1,579	-
Landfill/Solid Waste Disposal Costs:						
Disposal Costs	405,000	354,800	314,498	39,685	617	-
Appropriation Offset By Dedicated Revenues:						
Code Enforcement & Administration:						
Salaries and Wages	153,737	153,737	146,985	-	6,752	-
Other Expenses	21,100	21,100	9,582	91	11,427	-
Other Common Operating Functions:						
Accumulated Leave Compensation	40,000	40,000	40,000	-	-	-
Celebration of Public Events, Anniversary or Holiday - Other Expenses	43,000	43,000	41,440	764	796	-
Senior Citizens Coordinator:						
Salaries and Wages	57,783	58,483	58,451	-	32	-
Other Expenses	2,000	2,000	495	-	1,505	-
Community Communications:						
Salaries and Wages	23,084	26,084	25,768	-	316	-
Other Expenses	31,000	31,000	5,535	9,005	16,460	-

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
CURRENT FUND
STATEMENT OF EXPENDITURES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	APPROPRIATIONS		EXPENDED			
	BUDGET	BUDGET AFTER MODIFICATION	PAID OR CHARGED	ENCUMBERED	RESERVED	CANCELLED
Total Operations Within "CAPS"						
Including Contingent	8,277,191	8,263,141	7,484,242	127,991	650,908	-
Detail:						
Salaries and Wages	3,897,383	3,906,033	3,853,420	-	52,613	-
Other Expenses	4,379,808	4,357,108	3,630,822	127,991	598,295	-
Deferred Charges & Statutory Expenditures						
Municipal Within "CAPS":						
Statutory Expenditures:						
Contributions to:						
Social Security System (O.A.S.I.)	200,517	200,517	194,828	-	5,689	-
Police & Firemen's Retirement Pension Fund	50	50	-	-	50	-
Police & Fireman's Retirement System of New Jersey	519,545	519,545	519,545	-	-	-
Employees Retirement System	154,581	154,631	154,581	-	50	-
Total Deferred Charges & Statutory Expenditures Within "CAPS"	874,693	874,743	868,954	-	5,789	-
Total General Appropriations for Municipal Purposes Within "CAPS"	9,151,884	9,137,884	8,353,196	127,991	656,697	-
Employee Group Health	19,600	19,600	19,600	-	-	-
Stormwater Regulations:						
Salaries and Wages	136,500	150,500	149,071	-	1,429	-
Borough of Audubon Park:						
Police Services	382,533	382,533	382,533	-	-	-
Municipal Clerk/Treasurer	40,000	40,000	40,000	-	-	-
Tax Collector	11,500	11,500	11,500	-	-	-
Public & Private Programs Offset by Revenues:						
SFSP Fire District Payment	6,000	6,000	6,000	-	-	-
Clean Communities Act:						
Other Expenses	26,885	52,097	52,097	-	-	-
Click It or Ticket 2014	-	4,000	4,000	-	-	-
Safe & Secure Communities Program	49,960	49,960	49,960	-	-	-
Drunk Driving Enforcement Grant:						
Salaries and Wages	7,015	7,015	7,015	-	-	-
Body Armor Fund	3,126	3,126	3,126	-	-	-
Drive Sober Or Get Pulled Over	-	5,000	5,000	-	-	-
Pedestrian Safety Grant	-	13,000	13,000	-	-	-
Holiday Crackdown 2014	-	7,500	7,500	-	-	-
Total Operations Excluded from "CAPS"	683,119	751,831	750,402	-	1,429	-
Detail:						
Salaries and Wages	193,475	207,475	206,046	-	1,429	-
Other Expenses	489,644	544,356	544,356	-	-	-
Capital Improvements-Excluded from "CAPS":						
Capital Improvement Fund	65,000	65,000	65,000	-	-	-
Total Capital Improvements Excluded from "CAPS"	65,000	65,000	65,000	-	-	-

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
CURRENT FUND
STATEMENT OF EXPENDITURES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	APPROPRIATIONS		EXPENDED			
	BUDGET	BUDGET AFTER MODIFICATION	PAID OR CHARGED	ENCUMBERED	RESERVED	CANCELLED
Municipal Debt Service - Excluded From "CAPS":						
Payment of Bond Principal	950,150	950,150	950,150	-	-	-
Payment of Bond Anticipation Notes & Capital Note	220,000	220,000	220,000	-	-	-
Interest on Bonds	445,500	445,500	445,425	-	-	75
Interest on Notes	106,000	106,000	100,200	-	-	5,800
Green Trust Loan Program:						
Loan Repayments for Principal & Interest	43,000	43,000	42,920	-	-	80
Interest on Emergency Notes	4,000	4,000	2,177	-	-	1,823
Total Municipal Debt Service Excluded from "CAPS"	1,768,650	1,768,650	1,760,872	-	-	7,778
Deferred Charges - Excluded from "CAPS":						
Emergency Authorizations	60,000	60,000	60,000	-	-	-
Emergency Authorizations 5 Years (40A:4-55)	110,272	110,272	110,272	-	-	-
Total Deferred Charges - Excluded from "CAPS"	170,272	170,272	170,272	-	-	-
Subtotal General Appropriations	11,838,925	11,893,637	11,099,742	127,991	658,126	7,778
Reserve For Uncollected Taxes	175,324	175,324	175,324	-	-	-
Total General Appropriations	\$ 12,014,249	\$ 12,068,961	\$ 11,275,066	\$ 127,991	\$ 658,126	\$ 7,778
Appropriation by 40A:4-87		\$ 54,712				
Original Budget		<u>12,014,249</u>				
Total		<u>\$ 12,068,961</u>				
Reserve for Federal & State Grants - Appropriated			\$ 141,698			
Due to Federal & State Grant Fund - Matching Funds			6,000			
Deferred Charge - Emergency Authorization			170,272			
Reserve for Uncollected Taxes			175,324			
Reimbursements			(410,555)			
Cash Disbursements			<u>11,192,327</u>			
Total			<u>\$ 11,275,066</u>			

The accompanying Notes to the Financial Statement are an integral part of this Statement.

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**TOWNSHIP OF HADDON
TRUST FUND
COMPARATIVE STATEMENT OF ASSETS, LIABILITIES, RESERVES
AND FUND BALANCE - REGULATORY BASIS
DECEMBER 31, 2014 AND 2013**

ASSETS	REFERENCE	<u>2014</u>	<u>2013</u>
Assessment Fund:			
Due from General Capital Fund	C	\$ 450	\$ 450
Animal Control Fund:			
Cash	B-1	7,224	4,948
Change Fund	B	<u>30</u>	<u>30</u>
Total Animal Control Fund		<u>7,254</u>	<u>4,978</u>
Other Trust Funds:			
Cash	B-1	1,917,219	1,286,428
Due Utility Operating Fund	D	44,040	43,254
Due Current Fund	B-8	81,779	86,031
Community Development Block Grant Receivable	B-6	<u>45,128</u>	<u>101,166</u>
Total Other Trust Funds:		<u>2,088,166</u>	<u>1,516,879</u>
Total - All Funds		<u>\$ 2,095,870</u>	<u>\$ 1,522,307</u>
LIABILITIES & RESERVES			
Assessment Fund:			
Deposits on Future Assessments	B-2	\$ 450	\$ 450
Animal Control Fund:			
Reserve for Animal Control Fund Expenditures	B-3	7,010	4,759
Due Current Fund	B-4	<u>244</u>	<u>219</u>
Total Animal Control Fund		<u>7,254</u>	<u>4,978</u>
Other Trust Funds:			
Payroll Deductions Payable	B-7	354,211	248,650
Due Current Fund - Payroll	A	35,122	-
Due State of New Jersey - Marriage License Fees	B-9	2,467	4,117
Due State of New Jersey - Burial License	B-9	145	145
Various Reserves	B-10	<u>1,696,221</u>	<u>1,263,967</u>
Total Other Funds		<u>2,088,166</u>	<u>1,516,879</u>
Total - All Funds		<u>\$ 2,095,870</u>	<u>\$ 1,522,307</u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
COMPARATIVE STATEMENT OF ASSETS, LIABILITIES, RESERVES
AND FUND BALANCE - REGULATORY BASIS
DECEMBER 31, 2014 AND 2013**

ASSETS	REFERENCE	<u>2014</u>	<u>2013</u>
Cash	C-1, C-2	\$ 1,290,006	\$ 1,939,218
Due From New Jersey Road Aid	C-14	50,000	-
Deferred Charges to Future Taxation:			
Unfunded	C-4	11,750,095	10,572,995
Funded	C-3	13,814,847	14,790,747
Overexpenditure of Improvement Authorization	C-8	46,278	-
Due From Current Fund	A,C-5	<u>611,881</u>	<u>465,677</u>
 Total		 <u>\$ 27,563,107</u>	 <u>\$ 27,768,637</u>
 LIABILITIES, RESERVES & FUND BALANCE			
General Serial Bonds	C-11	\$ 13,483,250	\$ 14,423,400
Green Acres Loan Payable - Crystal Lake Development	C-9	41,284	45,998
Green Acres Loan Payable - MacArthur Tract Acquisition	C-10	290,313	321,349
Bond Anticipation Notes	C-12	9,453,332	8,038,332
Improvement Authorizations:			
Unfunded	C-8	1,871,082	1,930,964
Funded	C-8	1,488,877	2,209,764
Reserve for Encumbrances	C-8	795,758	712,151
Reserve for DOT Receivable	C-14	50,000	-
Capital Improvement Fund	C-7	7,800	13,700
Reserve for Flood Proceeds	C	25,866	25,866
Reserve for DY DEE Development	C-5	5,012	4,556
Due Trust Assessment Fund	B	450	450
Fund Balance	C	<u>50,083</u>	<u>42,107</u>
 Total		 <u>\$ 27,563,107</u>	 <u>\$ 27,768,637</u>

There were bonds and notes authorized but not issued on December 31, 2014 of \$2,296,763 and on December 31, 2013 was \$2,534,663.

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY FUND
COMPARATIVE STATEMENT OF ASSETS, LIABILITIES, RESERVES
AND FUND BALANCE - REGULATORY BASIS
DECEMBER 31, 2014 AND 2013**

ASSETS	REFERENCE	<u>2014</u>	<u>2013</u>
Operating Fund:			
Cash	D-4	\$ 338,215	\$ 573,959
Change Fund - Collector	D	75	75
Due from Bank	D	2,216	2,216
Due from Water-Sewer Capital Fund	D-18	<u>281,930</u>	<u>354,077</u>
Total		<u>622,436</u>	<u>930,327</u>
Receivables & Other Assets With Full Reserves:			
Consumer Accounts Receivable	D-7, D-8	8,406	8,563
Liens Receivable	D-10	1,235	2,282
Protested Checks Receivable	D-17	<u>2,608</u>	<u>2,452</u>
Total Receivable & Other Assets With Full Reserves		<u>12,249</u>	<u>13,297</u>
Deferred Charges:			
Operating Deficit	D-1	<u>139,402</u>	<u>-</u>
Total Deferred Charges		<u>139,402</u>	<u>-</u>
Total Operating Fund		<u>774,087</u>	<u>943,624</u>
Capital Fund:			
Cash	D-4	849,676	586,131
NJEIT Loan Receivable	A	278,697	468,458
Fixed Capital:			
Water	D-12	9,709,255	9,709,255
Sewer	D-13	4,758,345	4,758,345
Fixed Capital Authorized & Uncompleted	D-14	15,177,663	14,427,663
Deferred Charges to Future Taxation:			
Overexpenditure of Improvement Authorizations	D-23	<u>16,472</u>	<u>-</u>
Total Capital Fund		<u>30,790,108</u>	<u>29,949,852</u>
Total Operating & Capital Fund		<u>\$ 31,564,195</u>	<u>\$ 30,893,476</u>

Bonds and Notes authorized but not issued as of December 31, 2014 was \$1,637,987 and as of December 31, 2013 was \$1,652,987.

The accompanying Notes to the Financial Statement are an integral part of this Statement.

TOWNSHIP OF HADDON
WATER-SEWER UTILITY FUND
COMPARATIVE STATEMENT OF ASSETS, LIABILITIES, RESERVES
AND FUND BALANCE - REGULATORY BASIS
DECEMBER 31, 2014 AND 2013

LIABILITIES RESERVES & FUND BALANCE	REFERENCE	<u>2014</u>	<u>2013</u>
Operating Fund:			
Liabilities:			
Appropriation Reserves	D-3	\$ 279,168	\$ 347,020
Reserve for Encumbrances	D-16,D-3	21,599	44,587
Accrued Interest on Bonds & Notes	D-18	97,176	105,299
Due to Trust Other Fund	B	44,040	43,254
Due to Current Fund	A,D-9	<u>25,327</u>	<u>95,639</u>
Subtotal		<u>467,310</u>	<u>635,799</u>
Reserve for Receivables	D	12,249	13,297
Fund Balance	D-1	<u>294,528</u>	<u>294,528</u>
Total Operating Fund		<u>774,087</u>	<u>943,624</u>
Capital Fund:			
Serial Bonds	D-24	6,073,750	6,563,600
Bond Anticipation Notes	D-25	765,000	-
New Jersey Infrastructure Trust - Loan Payable	D-25 , D-26	4,912,132	5,199,873
Improvement Authorizations:			
Funded	D-23	167,863	286,848
Unfunded	D-23	1,290,888	1,259,442
Reserve for Encumbrances	D-23	1,012,936	767,544
Capital Improvement Fund	D-11	12,427	12,427
Due to Water - Sewer Operating Fund	D-19	281,930	354,077
Reserves for:			
Amortization	D-21	16,166,132	15,388,541
Deferred Amortization	D-22	90,263	90,263
Repayment of Debt	D-29	-	10,450
Fund Balance	D-20	<u>16,787</u>	<u>16,787</u>
Total Capital Fund		<u>30,790,108</u>	<u>29,949,852</u>
Total Liabilities, Reserves & Fund Balance		<u>\$ 31,564,195</u>	<u>\$ 30,893,476</u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY FUND
COMPARATIVE STATEMENT OF OPERATIONS AND CHANGE
IN OPERATING FUND BALANCE - REGULATORY BASIS
FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013**

	<u>2014</u>	<u>2013</u>
Revenue & Other Income Realized:		
Fund Balance Appropriated	\$ -	\$ 429,153
Rents	3,115,209	3,231,428
Miscellaneous	110,651	117,668
Capital Surplus Anticipated	10,450	125,000
Other Credits to Income:		
Unexpended Balance of Appropriation Reserves	<u>323,380</u>	<u>337,759</u>
 Total Income	 <u>3,559,690</u>	 <u>4,241,008</u>
 Expenditures:		
Operating	2,392,459	2,607,298
Debt Service	1,132,092	1,194,156
Deferred Charges & Statutory Expenditures	<u>174,541</u>	<u>177,699</u>
 Total Expenditures	 <u>3,699,092</u>	 <u>3,979,153</u>
 Excess/Deficit in Revenue	 <u>(139,402)</u>	 <u>261,855</u>
 Operating Deficit to be Raised in Budget of Succeeding Year	 139,402	 -
Statutory Excess to Fund Balance	<u>-</u>	<u>261,855</u>
 Fund Balance January 1	 294,528	 461,826
Less: Balance Appropriated	<u>-</u>	<u>429,153</u>
 Fund Balance December 31	 <u><u>\$ 294,528</u></u>	 <u><u>\$ 294,528</u></u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
STATEMENT OF REVENUES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014**

	ANTICIPATED	REALIZED	EXCESS OR (DEFICIT)
Rents	\$ 3,230,000	\$ 3,115,209	\$ (114,791)
Capital Surplus	10,450	10,450	-
Miscellaneous	114,550	110,651	(3,899)
Interfund Receivable	350,000	-	(350,000)
	<hr/>	<hr/>	<hr/>
Total	<u>\$ 3,705,000</u>	<u>\$ 3,236,310</u>	<u>\$ (468,690)</u>

ANALYSIS OF REALIZED REVENUE

Rents:		
Consumer Accounts Receivable:		
Water		\$ 1,912,878
Sewer		1,202,331
		<hr/>
Total Rents		<u>\$ 3,115,209</u>
Miscellaneous		
Collector:		
Other		\$ 97,559
Penalties on Delinquent Accounts		10,439
Interest on Investments		1,098
Collected by Water-Sewer Utility Capital Fund:		
Interest on Investments		1,555
		<hr/>
Total Miscellaneous		<u>\$ 110,651</u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
STATEMENT OF EXPENDITURES - REGULATORY BASIS
FOR THE YEAR ENDED DECEMBER 31, 2014

	ORIGINAL BUDGET	BUDGET AFTER MODIFICATION	EXPENDED			UNEXPENDED BALANCE CANCELLED
			PAID OR CHARGED	ENCUMBERED	RESERVED	
Operating:						
Salaries and Wages	\$ 928,250	\$ 928,250	\$ 918,245	\$ -	\$ 10,005	\$ -
Other Expenses	1,464,209	1,464,209	1,189,961	21,599	252,649	-
Total Operating	<u>2,392,459</u>	<u>2,392,459</u>	<u>2,108,206</u>	<u>21,599</u>	<u>262,654</u>	<u>-</u>
Debt Service:						
Payment of Bond Principal	785,000	785,000	782,591	-	-	2,409
Payment of BAN	-	-	-	-	-	-
Interest on Bonds & Loans	353,000	353,000	349,501	-	-	3,499
Interest on Notes	-	-	-	-	-	-
Total Debt Service	<u>1,138,000</u>	<u>1,138,000</u>	<u>1,132,092</u>	<u>-</u>	<u>-</u>	<u>5,908</u>
Statutory Expenditures:						
Contribution to:						
Public Employees' Retirement System	77,541	77,541	77,541	-	-	-
Social Security System (O.A.S.I.)	85,000	85,000	69,182	-	15,818	-
Unemployment Compensation Insurance	10,000	10,000	10,000	-	-	-
State Disability Insurance	2,000	2,000	1,304	-	696	-
Total Statutory Expenditures	<u>174,541</u>	<u>174,541</u>	<u>158,027</u>	<u>-</u>	<u>16,514</u>	<u>-</u>
Total Expenditures	<u>\$ 3,705,000</u>	<u>\$ 3,705,000</u>	<u>\$ 3,398,325</u>	<u>\$ 21,599</u>	<u>\$ 279,168</u>	<u>\$ 5,908</u>
Budget		<u>\$ 3,705,000</u>				
Total		<u>\$ 3,705,000</u>				
Cash Disbursed			\$ 3,493,063			
Budget Refunds			(86,615)			
Accrued Interest			(8,123)			
Total			<u>\$ 3,398,325</u>			

The accompanying Notes to the Financial Statement are an integral part of this Statement.

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**TOWNSHIP OF HADDON
GENERAL FIXED ASSETS ACCOUNT GROUP
COMPARATIVE STATEMENT OF GENERAL FIXED ASSETS
AND FUND BALANCE - REGULATORY BASIS
DECEMBER 31, 2014 AND 2013**

ASSETS	<u>2014</u>	<u>2013</u>
Land	\$ 4,086,701	\$ 4,086,701
Building & Improvements	3,878,645	3,878,645
Equipment & Vehicles	<u>5,220,054</u>	<u>5,220,054</u>
Total	<u>\$ 13,185,400</u>	<u>\$ 13,185,400</u>
FUND BALANCE		
Investment in General Fixed Assets	<u>\$ 13,185,400</u>	<u>\$ 13,185,400</u>

The accompanying Notes to the Financial Statement are an integral part of this Statement.

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**TOWNSHIP OF HADDON
COUNTY OF CAMDEN**

**NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2014**

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TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 1. Summary of Significant Accounting Policies

A. Reporting Entity

The financial statements of the Township of Haddon, County of Camden, New Jersey (“the Township”), include every board, body, office or commission supported and maintained wholly or in part by funds appropriated by the Township as required by *N.J.S.A.40A:5-5*. The financial statements of the Township do not include the operations of the Board of Education, first aid organization or volunteer fire companies that are subject to separate audits.

Component Unit – The financial statements of the component unit of the Township of Haddon are not presented in accordance with Governmental Accounting Standards Board Statement No. 14. If the provisions of GASBS No. 14 had been complied with, the financial statements of the following component unit would have been either blended or discretely presented with the financial statements of the Township, the primary government:

Haddon Township Business Improvement District
135 Haddon Avenue
Westmont, New Jersey 08108

B. Descriptions of Funds

The accounting policies of the Township conform to the accounting principles applicable to municipalities, which have been prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, and (the Division”). Such principles and practices are designed primarily for determining compliance with legal provisions and budgetary restrictions and as a means of reporting on the stewardship of public officials with respect to public funds. Under this method of accounting, the Township accounts for its financial transactions through the following separate funds:

Current Fund - resources and expenditures for government operations of a general nature, including Federal and State Grant funds.

Assessment Trust Fund - used to account for the financing of local improvements deemed to benefit the properties against which assessments are levied.

Dog Trust Fund - dog license revenues and expenditures.

Trust Other Funds - sundry deposits held for satisfactory completion of specific work; receipts and disbursements for dedicated purposes.

General Capital Fund - receipt and disbursement of funds for the acquisition of capital facilities, other than those acquired in the Current Fund.

TOWNSHIP OF HADDON

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED DECEMBER 31, 2014

Note 1. Summary of Significant Accounting Policies (continued):

Water-Sewer Utility Operating Fund - revenue and expenditures necessary to operate a Township owned water supply system from user fees.

Water-Sewer Utility Capital Fund - resources, including Federal and State Grants in aid of construction, and expenditures for the acquisition of water-sewer capital facilities, other than those acquired through the Water-Sewer Utility Operating Fund, including the status of bonds and notes authorized for said purposes.

General Fixed Asset Account Group - to account for fixed assets used in general government operations.

C. Basis of Accounting

Budgets and Budgetary Accounting - The Township must adopt an annual budget for its current, water utility, and sewer utility funds in accordance with *N.J.S.A.40A:4* et seq. *N.J.S.A.40A:4-5* requires the governing body to introduce and approve the annual municipal budget no later than August 10 of each year. At introduction, the governing body shall fix the time and place for a public hearing on the budget and must advertise the time and place at least ten days prior to the hearing in a newspaper published and circulating in the Township. The public hearing must not be held less than twenty-eight days after the date the budget was introduced. After the hearing has been held, the governing body may, by majority vote, adopt the budget or may amend the budget in accordance with *N.J.S.A.40AA-9*. Amendments to adopted budgets, if any, are detailed in the statements of revenues and expenditures.

An extension of the statutory dates for introduction, approval, and adoption of the municipal budget may be granted by the Director of the Division of Local Government Services, with the permission of the Local Finance Board.

Budgets are adopted on the same basis of accounting utilized for the preparation of the Township's financial statements.

Cash and Cash Equivalents - Cash and cash equivalents include petty cash, change funds, and cash on deposit with public depositories. All certificates of deposit are recorded as cash regardless of the date of maturity. Investments are stated at cost. Consequently, unrealized gain or loss on investments has not been recorded in accordance with Governmental Accounting Standards Board Statement No. 31.

New Jersey municipal units are required by N.J.S.A 40A:5-14 to deposit public funds in a bank or trust company having its place of business in the State of New Jersey and organized under the laws of the United States or of the State of New Jersey or in the New Jersey Cash Management Fund. *N.J.S.A.40A:5-15.1* provides a list of investments which may be purchased by New Jersey municipal units. In addition, other State statutes permit investments in obligations issued by local authorities and other state agencies. *N.J.S.A.17:9-41* et seq. establishes the requirements for the security of deposits of governmental units. The statute requires that no governmental unit shall deposit public funds in a public depository unless such funds are secured in accordance with the Governmental Unit Deposit Protection Act ("GUDPA"), a multiple financial institutional collateral pool, which was enacted in 1970 to protect governmental units from a loss of funds on deposit with a failed banking institution in New Jersey.

TOWNSHIP OF HADDON

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED DECEMBER 31, 2014

Note 1. Summary of Significant Accounting Policies (continued):

Public depositories include State or federally chartered banks, savings banks or associations located in or having a branch office in the State of New Jersey, the deposits of which are federally insured. All public depositories must pledge collateral, having a market value at least equal to five percent of the average daily balance of collected public funds, to secure the deposits of governmental units. If a public depository fails, the collateral it has pledged, plus the collateral of all other public depositories, is available to pay the amount of their deposits to the governmental units.

The cash management plan adopted by the Township requires it to deposit funds in public depositories protected from loss under the provisions of the Act.

Interfunds - Interfund receivables and payables that arise from transactions between funds are recorded by all funds affected by such transactions in the period in which the transaction is executed. Interfund receivables in the current fund are recorded with offsetting reserves which are created by charges to operations. Income is recognized in the year the receivables are liquidated. Interfund receivables in the other funds are not offset by reserves.

Inventories of Supplies - The costs of inventories of supplies for all funds are recorded as expenditures at the time individual items are purchased. The costs of inventories are not included on the various statements of assets, liabilities, reserves and fund balance.

General Fixed Assets - Accounting for governmental fixed assets, as required by *N.J.A.C.5:30-5.6*, differs in certain respects from accounting principles generally accepted in the United States of America. In accordance with the regulations, all local units, including municipalities, must maintain a general fixed assets reporting system that establishes and maintains a physical inventory of nonexpendable, tangible property as defined and limited by the U.S. Office of Management and Budget Circular A-87 (Attachment B, Section 19), except that the useful life of such property is at least five years. The Township has adopted a capitalization threshold of \$5,000.00, the maximum amount allowed by the Circular. Generally, assets are valued at historical cost; however, assets acquired prior to December 31, 1985 are valued at actual historical cost or estimated historical cost. In some instances, assets are valued at the assessed valuation of the property at the time of acquisition, which approximates fair value. No depreciation of general fixed assets is recorded. Donated general fixed assets are recorded at their estimated fair market value on the acquisition date. Interest costs relative to the acquisition of general fixed assets are recorded as expenditures when paid. Public domain ("infrastructure") general fixed assets consisting of certain improvements such as roads, bridges, curbs and gutters, streets and sidewalks and drainage systems are not capitalized. Expenditures for construction in progress are recorded in the capital funds until such time as the construction is completed and put into operation. The Township is required to maintain a subsidiary ledger detailing fixed assets records to control additions, retirements, and transfers of fixed assets. In addition, a statement of general fixed assets, reflecting the activity for the year, must be included in the Township's basic financial statements.

The regulations require that general fixed assets, whether constructed or acquired through purchase, grant or gift be included in the aforementioned inventory. In addition, property management standards must be maintained that includes accurate records indicating asset description, source, ownership, acquisition cost and date, the percentage of federal participation (if any), and the location, use, and condition of the asset. Periodically, physical inventories must be taken and reconciled with these records. Lastly, all fixed assets must be adequately controlled to safeguard against loss, damage, or theft.

TOWNSHIP OF HADDON

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED DECEMBER 31, 2014

Note 1. Summary of Significant Accounting Policies (continued):

Utility Fixed Assets - Property and equipment purchased by a utility fund are recorded in the utility capital account at cost and are adjusted for disposition and abandonment. The amounts shown do not represent replacement cost or current value. The reserve for amortization and deferred reserve for amortization accounts in the utility capital fund represent charges to operations for the cost of acquisition of property and equipment and improvements and contributed capital.

Foreclosed Property - Foreclosed property is recorded in the current fund at the assessed valuation when such property was acquired and is fully reserved. Ordinarily it is the intention of the Township to resell foreclosed property in order to recover all or a portion of the delinquent taxes or assessments and to return the property to a taxpaying basis. For this reason the value of foreclosed property has not been included in the general fixed assets account group. If such property is converted to a municipal use, it will be recorded in the general fixed assets account group.

Deferred Charges - The recognition of certain expenditures is deferred to future periods. These expenditures, or deferred charges, are generally over-expenditures of legally adopted budget appropriations or emergency appropriations made in accordance with N.J.S.A. 40A:4-46 et seq. Deferred charges are subsequently raised as items of appropriation in budgets of succeeding years.

Liens Sold for Other Governmental Units - Liens sold on behalf of other governmental units are not recorded on the records of the tax collector until such liens are collected. Upon their collection, such liens are recorded as a liability due to the governmental unit net of the costs of the initial sale. The related costs of sale are recognized as revenue when received.

Fund Balance - Fund balances included in the current fund and utility operating funds represent amounts available for anticipation as revenue in future years' budgets, with certain restrictions.

Revenues - Revenues are recorded when received in cash except for certain amounts which are due from other governmental units. Revenue from federal and state grants is realized when anticipated as such in the Township's budget. Receivables for property taxes are recorded with offsetting reserves on the statement of assets, liabilities, reserves and fund balance of the Township's current fund; accordingly, such amounts are not recorded as revenue until collected.

Other amounts that are due the Township which are susceptible to accrual are also recorded as receivables with offsetting reserves and recorded as revenue when received.

Property Tax Revenues - Property tax revenues are collected in quarterly installments due February 1, May 1, August 1, and November 1. The amount of tax levied includes not only the amount required in support of the Township's annual budget, but also the amounts required in support of the budgets of the County of Camden and the Township of Camden School District. Unpaid property taxes are subject to tax sale in accordance with the statutes.

TOWNSHIP OF HADDON

NOTES TO THE FINANCIAL STATEMENTS (continued) FOR THE YEAR ENDED DECEMBER 31, 2014

Note 1. Summary of Significant Accounting Policies (continued):

School Taxes - The Township is responsible for levying, collecting, and remitting school taxes for the Township of Camden School District. Operations are charged for the full amount required to be raised from taxation to operate the local school district for the period from January 1 to December 31.

County Taxes - The Township is responsible for levying, collecting, and remitting county taxes for the County of Camden. Operations is charged for the amount due the County for the year, based upon the ratables required to be certified to the County Board of Taxation by January 10 of the current year. In addition, operations is charged for the County share of Added and Omitted Taxes certified to the County Board of Taxation by October 10 of the current year and due to be paid to the County by February 15 of the following year.

Reserve for Uncollected Taxes - The inclusion of the "reserve for uncollected taxes" appropriation in the Township's annual budget protects the Township from taxes not paid currently. The reserve, the minimum amount of which is determined on the percentage of collections experienced in the immediate preceding year, with certain exceptions, is required to provide assurance that cash collected in the current year will provide sufficient cash flow to meet expected obligations.

Expenditures - Expenditures are recorded on the "budgetary" basis of accounting. Generally, expenditures are recorded when paid; however, for charges to amounts appropriated for "other expenses", an amount is encumbered through the issuance of a numerically controlled purchase order or when a contract is executed in accordance with *N.J.A.C.5:30-5.2*. When encumbered charges are paid, the amount encumbered is simultaneously liquidated in its original amount. Encumbrances are offset by an account entitled reserve for encumbrances. The reserve is classified as a cash liability under New Jersey municipal accounting. At December 31st, this reserve represents the portion of appropriation reserves that has been encumbered and is subject to the same statutory provisions as appropriation reserves.

Appropriations for principal payments on outstanding general capital and utility bonds and notes are provided on the cash basis; interest on general capital indebtedness is on the cash basis; whereas interest on utility indebtedness is on the accrual basis.

Appropriation Reserves - Appropriation reserves covering unexpended appropriation balances are automatically created at year-end and recorded as liabilities, except for amounts which may be canceled by the governing body. Appropriation reserves are available, until lapsed at the close of the succeeding year, to meet specific claims, commitments, or contracts incurred during the preceding fiscal year. Lapsed appropriation reserves are recorded as income.

Long-Term Debt - Long-term debt, relative to the acquisition of capital assets, is recorded as a liability in the general capital and utility capital funds. Where an improvement is a "local Improvement", i.e. assessable upon completion, long-term debt associated with that portion of the cost of the improvement to be funded by assessments is transferred to the trust fund upon the confirmation of the assessments or when the improvement is fully and permanently funded.

Compensated Absences and Postemployment Benefits - Compensated absences for vacation, sick leave and other compensated absences are recorded and provided for in the annual budget in the year in which they are paid, on a pay-as-you-go basis. Likewise, no accrual is made for postemployment benefits, if any, which are also funded on a pay-as-you-go basis

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 2. Cash and Cash Equivalents:

The Township is governed by the deposit and investment limitations of New Jersey state law. The Deposits and investments held at December 31, 2014, and reported at fair value are as follows:

Type	Carrying Value
Deposits	
Demand Deposits	\$ 9,007,360
Total Deposits	<u>\$ 9,007,360</u>
Reconciliation of Statement of Assets, Liabilities, Reserves and Fund Balance:	
Current Fund	\$ 4,604,915
Animal Control Trust Fund	7,254
Trust - Other Fund	1,917,219
General Capital Fund	1,290,006
Water -Sewer Utility Fund	338,290
Water -Sewer Utility Capital Fund	<u>849,676</u>
Total Cash and Cash Equivalents	<u>\$ 9,007,360</u>

Custodial Credit Risk Related to Deposits - Custodial credit risk is the risk that, in the event of a bank failure, the Township's deposits might not be recovered. Although the Township does not have a formal policy regarding custodial credit risk, N.J.S.A. 17:9-41 et seq. requires that governmental units shall deposit public funds in public depositories protected from loss under the provisions of the Governmental Unit

Deposit Protection Act (GUDPA). Under the Act, the first \$250,000 of governmental deposits in each insured depository is protected by the Federal Deposit Insurance Corporation (FDIC). Public funds owned by the Township in excess of FDIC insured amounts are protected by GUDPA. However, GUDPA does not protect intermingled trust funds such as salary withholdings, bail funds, or funds that may pass to the Township relative to the happening of a future condition. Such funds are shown as uninsured and uncollateralized in the schedule that follows.

As of December 31, 2014, the Township's bank balances of \$12,270,812 were exposed to custodial credit risk as follows:

Uninsured & Uncollateralized	\$ 2,419,954
Insured Under F.D.I.C.	250,000
Collateralized Under GUDPA	<u>9,600,858</u>
Total	<u>\$12,270,812</u>

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 3. Property Taxes

Property taxes are an enforceable lien on the assessed property. Taxes are due on a quarterly basis on February 1, May 1, August 1 and November 1. All unpaid taxes become delinquent 8 days after the above due dates. The Township bills and collects its own property taxes as well as the taxes levied by the other taxing bodies within the municipality. Property tax revenues are recognized when collected. A reserve for uncollected taxes is established in the current operating budget to the extent that their collectability is improbable.

The following is a three-year comparison of certain statistical information relative to property taxes and property tax collections for the current and previous two years.

Comparison of Tax Rate Information:

	2014	2013	2012
Total Tax Rate	<u>\$3.339</u>	<u>\$3.271</u>	<u>\$3.148</u>
Apportionment of Tax Rate:			
Municipal	0.637	0.608	0.578
County	0.904	0.915	0.847
Local School	1.798	1.748	1.723

Net Valuation Taxable:

2014	<u>\$ 1,259,576,400</u>		
2013		<u>\$ 1,259,503,595</u>	
2012			<u>\$ 1,260,827,916</u>

Comparison of Tax Levies and Collection Currently:

YEAR	TAX LEVY	CASH COLLECTIONS	PERCENTAGE OF COLLECTION
2014	\$ 43,726,413	\$ 43,596,757	99.70%
2013	42,902,883	42,731,231	99.59%
2012	41,191,747	41,113,761	99.81%

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 3. Property Taxes (continued):

Delinquent Taxes and Tax Title Liens:

YEAR ENDED DECEMBER 31	AMOUNT OF TAX TITLE LIENS	AMOUNT OF DELINQUENT TAXES	TOTAL DELINQUENT	PERCENTAGE OF TAX LEVY
2014	\$ 52,722	\$ 19,804	\$ 72,526	0.17%
2013	33,218	20,116	53,334	0.12%
2012	30,128	24,407	54,535	0.13%

Note 4: Property Acquired By Tax Title Lien Liquidation

The value of property acquired by liquidation of tax title liens on December 31, on the basis of the last assessed valuation of such properties, for the current and previous two years was as follows:

YEAR	AMOUNT
2014	\$ 1,894,100
2013	1,894,100
2012	1,894,100

Note 5: Water - Sewer Utility Service Charges

The following is a three-year comparison of sewer utility charges (rents) for the current and previous two years.

YEAR ENDED DECEMBER 31	<i>Balance Beginning of Year</i>		LEVY	TOTAL	CASH COLLECTIONS	<i>Balance End of Year</i>	
	RECEIVABLE	LIENS				RECEIVABLE	LIENS
2014	\$ 8,563	\$ 2,282	\$ 3,114,852	\$ 3,125,697	\$ 3,116,056	\$ 8,406	\$ 1,235
2013	6,048	2,055	3,234,397	3,242,500	3,231,655	8,563	2,282
2012	15,407	-	3,298,425	3,313,832	3,305,729	6,048	2,055

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 6: Fund Balance Appropriated

The following schedule details the amount of fund balance available at the end of the current year and four previous years and the amounts utilized in the subsequent year's budgets.

YEAR	BALANCE DECEMBER 31,	UTILIZED IN BUDGET OF SUCCEEDING YEAR	PERCENTAGE OF FUND BALANCE USED
CURRENT FUND:			
2014	\$ 1,923,817	\$ 990,000	51.46%
2013	1,699,329	1,200,000	70.62%
2012	2,036,746	1,336,500	65.62%
2011	2,303,650	1,271,800	55.21%
2010	2,689,522	1,575,000	58.56%
WATER-SEWER UTILITY OPERATING FUND:			
2014	\$ (139,402)	\$ 139,402	100.00%
2013	294,528	-	0.00%
2012	461,826	429,153	92.93%
2011	555,802	248,670	44.74%
2010	415,914	150,000	36.07%

Note 7: Pension Plans

The Township contributes to two cost-sharing multiple-employer defined benefit pension plans, the Public Employees' Retirement System (PERS) and the Police and Firemen's Retirement System (PFRS), which are administered by the New Jersey Division of Pensions and Benefits. In addition, several Township employees participate in the Defined Contribution Retirement Program (DCRP), which is a defined contribution pension plan and is also administered by the New Jersey Division of Pensions and Benefits. Each plan has a Board of Trustees that is primarily responsible for its administration. The Division issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to:

State of New Jersey
Division of Pensions and Benefits
P.O. Box 295
Trenton, New Jersey 08625-0295

Public Employees' Retirement System - The PERS was established in 1955. The PERS provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by *N.J.S.A.43:15A* and *43:3B*.

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 7: Pension Plans (continued):

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 62, P.L. 1994, plan members enrolled in the Public Employees' Retirement System were required to contribute 5.0% of their annual covered salary. Effective July 1, 2008, however, in accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. For employees enrolled in the retirement system prior to July 1, 2008, the increase is effective with the payroll period that begins immediately after July 1, 2008. Pursuant to the provisions of Chapter 78, P.L. 2011, effective October 1, 2011, the active member contribution rate was increased to 6.5%. An additional 1.0% increase will be phased-in over seven years beginning on July 1, 2012. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, the statute also requires the return to the normal rate when such surplus pension assets no longer exist.

The Township is billed annually for its normal contribution plus any accrued liability. These contributions, equal to the required contributions, were as follows:

Fiscal Year	Normal Contribution	Accrued Liability	Other Liability	Total Liability	Funded by Township
2014	\$ 68,641	\$ 185,946	\$ 3,882	258,469	258,469

Police and Firemen's Retirement System - The PFRS was established in 1944. The PFRS provides retirement, death, and disability, and medical benefits to qualified members. Vesting and benefit provisions are established by *N.J.S.A.43:16A* and *43:3B*. The contribution requirements of plan members are determined by State statute. In accordance with Chapter 204, P.L. 1989, plan members enrolled in the Police and Firemen's Retirement System are required to contribute 8.5% of their annual covered salary. Pursuant to the provisions of Chapter 78, P.L. 2011, the active member contribution rate increased to 10.0% in October, 2011. The State Treasurer has the right under the current law to make temporary reductions in member rates based on the existence of surplus pension assets in the retirement system; however, statute also requires the return to the normal rate when such surplus pension assets no longer exist. The Township is billed annually for its normal contribution plus any accrued liability. These contributions, equal to the required contributions, were as follows:

Fiscal Year	Normal Contribution	Accrued Liability	Other Liability	Total Liability	Funded by Township
2014	\$ 225,034	\$ 311,324	\$ 19,099	555,457	555,457

Pension Deferral - Public Law 2009, c.19 (S-21) was enacted on March 17, 2009 and allowed the Division of Pensions and Benefits to provide non-state government pension system employers the option of paying the full amount, or an amount that reflects a fifty percent (50%) reduction of the normal and accrued liability component of the PERS and PFRS obligations for payments due in the State fiscal year ending June 30, 2009. The payments were due on April 1, 2009 (with a grace period until April 30). The amount will be repaid over a fifteen (15) year period, which began in April of 2012. The amount will fluctuate based on pension system investment earnings on the deferred amount.

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 7: Pension Plans (continued):

The Township applied for and received approval from the Local Finance Board to defer a portion of the 2009 liability due for both PERS and PFRS.

Defined Contribution Retirement Program - The Defined Contribution Retirement Program (DCRP) is a cost-sharing multiple-employer defined contribution pension fund which was established in 2007, under the provisions of Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007 (N.J.S.A 43:15C-1 et. seq.) and expanded under the provisions of Chapter 89, P.L. 2008 and Chapter 1, P.L. 2010. The DCRP provides eligible members, and their beneficiaries, with a tax-sheltered, defined contribution retirement benefit, along with life insurance and disability coverage. Vesting and benefit provisions are established by *N.J.S.A.43:15C-1* et. seq.

The contribution requirements of plan members are determined by State statute. In accordance with Chapter 92, P.L. 2007 and Chapter 103, P.L. 2007, plan members are required to contribute 5.5% of their annual covered salary. In addition to the employee contributions, the Township's contribution amounts for each pay period are transmitted to Prudential Financial not later than the fifth business day after the date on which the employee is paid for that pay period.

Related Party Investments - The Division of Pensions and Benefits does not invest in securities issued by the Township.

Note 8. Capital Debt

The Local Bond Law governs the issuance of bonds and notes to finance general municipal capital expenditures. Bonds are retired in serial installments with the statutory period of usefulness. Bonds issued by the Township are general obligations bonds backed by the full faith and credit of the Township. Bond anticipation notes are issued to temporarily finance capital projects prior to the issuance of serial bonds. The terms of the notes cannot exceed one year but the notes may be renewed from time to time for a period not exceeding one year. All such notes must be paid no later than the tenth anniversary of the date of the original note. The State of New Jersey also prescribes that on or before the third anniversary date of the original note a payment of at least equal to the first legally payable installment of the bonds in anticipation of which such notes were issued be paid. A second legal installment must be paid if the notes are to be renewed beyond the fourth anniversary date of the original issuance and so on. Tax anticipation notes are issued if the cash on hand is not sufficient to carry on normal operations of the municipality at any time during the year. Such notes are authorized by a resolution adopted by the governing body.

During the fiscal year ended December 31, 2014 the following changes occurred in General Capital debt:

	December 31, 2013	Accrued/ Increases	Retired/ Decreases	December 31, 2014	Due Within One Year
General Serial Bonds	\$ 14,423,400	\$ 3,800,000	\$ (4,740,150)	\$ 13,483,250	\$ 969,450
Bond Anticipation Notes	8,038,332	9,453,332	(8,038,332)	9,453,332	9,453,332
Green Acres Loan Payable	367,347	-	(35,750)	331,597	36,469
Authorized but Not Issued	2,534,663	1,397,100	(1,635,000)	2,296,763	-
Total	\$ 25,363,742	\$ 14,650,432	\$ (14,449,232)	\$ 25,564,942	\$ 10,459,251

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 8. Capital Debt (continued):

During the fiscal year ended December 31, 2014 the following changes occurred in Utility Capital debt:

	December 31, 2013	Accrued/ Increases	Retired/ Decreases	December 31, 2014	Due Within One Year
General Obligation Bonds	\$ 6,563,600	\$ 1,900,000	\$ (2,389,850)	\$ 6,073,750	\$ 500,550
Bond Anticipation Notes	-	765,000	-	765,000	858,850
NJIT Loan Payable	5,199,873	-	(287,741)	4,912,132	291,978
Accrued Interest	105,299	349,501	(357,624)	97,176	97,176
Authorized but Not Issued	1,652,987	750,000	(765,000)	1,637,987	-
Total	\$ 13,521,759	\$ 3,764,501	\$ (3,800,215)	\$ 13,486,045	\$ 1,748,554

Summary of Statutory Debt Condition – Annual Debt Statement:

The summarized statement of debt condition which follows is prepared in accordance with the required method of setting up the Annual Debt Statement and indicates a statutory net debt of 1.845%

	GROSS DEBT	DEDUCTIONS	NET DEBT
Local School District Debt	\$ 7,030,000	\$ 7,030,000	\$ -
Water-Sewer Utility Debt	13,388,869	7,268,889	6,119,980
General Debt	25,564,942	-	25,564,942
Total	\$ 45,983,811	\$ 14,298,889	\$ 31,684,922

Net Debt, \$31,684,922 divided by Equalized Valuation Basis per N.J.S.A.40A:2-2, as amended, \$1,340,471,459 equals 2.364%.

Borrowing Power Under 40A:2-6:

3 1/2% of Equalized Valuation Bases (Municipal)	\$ 46,916,501
Net Debt	<u>31,684,922</u>
Remaining Borrowing Power	<u><u>\$ 15,231,579</u></u>

Calculation of Self-Liquidating Purposes – Water-Sewer Utility per N.J.S. 40A:2-45

Cash Receipts From Fees, Rents & Other Charges	\$ 3,224,460
Deductions:	
Operating & Maintenance Costs	\$ 2,392,459
Debt Service	<u>1,138,000</u>
	<u>3,530,459</u>
Deficit in Revenue - Not Self Liquidating	<u><u>\$ (305,999)</u></u>

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 8. Capital Debt (continued):

Summary of Municipal Debt

	Year 2014	Year 2013	Year 2012
Issued			
General:			
Bonds, Loans & Notes	\$ 23,268,179	\$22,829,079	\$21,393,626
Water-Sewer Utility:			
Bonds & Notes	6,838,750	6,563,600	6,410,600
Infrastructure Trust Loan	4,912,132	5,199,873	5,478,378
Bonds Issued by Another Public Body Guaranteed by the Township	-	-	-
Total Issued	<u>35,019,061</u>	<u>34,592,552</u>	<u>33,282,604</u>
Authorized but not Issued			
General:			
Bonds & Notes	\$2,296,763	\$2,534,663	\$3,660,663
Water-Sewer Utility:			
Bonds & Notes	<u>1,637,987</u>	<u>1,652,987</u>	<u>1,557,487</u>
Total Authorized But Not Issued	<u>3,934,750</u>	<u>4,187,650</u>	<u>5,218,150</u>
Total Issued & Authorized but not Issued	<u>38,953,811</u>	<u>38,780,202</u>	<u>38,500,754</u>
Deductions:			
Bonds Issued by Another Public Body Guaranteed by the Township	-	-	-
Self-Liquidating Debt	<u>7,268,889</u>	<u>13,416,460</u>	<u>13,446,465</u>
Total Deductions	<u>7,268,889</u>	<u>13,416,460</u>	<u>13,446,465</u>
Net Debt	<u>\$ 31,684,922</u>	<u>\$25,363,742</u>	<u>\$24,054,289</u>

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 8. Capital Debt (continued):

A. Schedule of General Capital Annual Debt Service for Principal and Interest for Bonded Debt Issued and Outstanding as follows:

Fiscal				
Year	Principal		Interest	Total
2015	\$ 969,450	\$	385,974	\$ 1,355,424
2016	902,500		356,892	1,259,392
2017	934,650		329,754	1,264,404
2018	929,650		308,310	1,237,960
2019	840,000		285,479	1,125,479
2020-2024	4,485,000		1,053,500	5,538,500
2025-2029	3,225,000		390,778	3,615,778
2030-2032	1,197,000		64,917	1,261,917
Total	<u>\$ 13,483,250</u>	\$	<u>3,175,604</u>	<u>\$ 16,658,854</u>

B. Schedule of Annual Debt Service for Principal and Interest for Long-Term Loan for Crystal Lake Development as follows:

Fiscal				
Year	Principal		Interest	Total
2015	\$ 4,808	\$	802	\$ 5,610
2016	4,905		705	5,610
2017	5,004		606	5,610
2018	5,104		506	5,610
2019	5,207		404	5,611
2020-2022	16,256		573	16,829
Total	<u>\$ 41,284</u>	\$	<u>3,596</u>	<u>\$ 44,880</u>

C. Schedule of Annual Debt Service for Principal and Interest for Long-Term Loan for MacArthur Tract Acquisition as follows:

Fiscal				
Year	Principal		Interest	Total
2015	\$ 31,661	\$	5,649	\$ 37,310
2016	32,298		5,012	37,310
2017	32,947		4,363	37,310
2018	33,609		3,701	37,310
2019	34,284		3,025	37,309
2020-2023	125,514		5,071	130,585
Total	<u>\$ 290,313</u>	\$	<u>26,821</u>	<u>\$ 317,134</u>

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 8. Capital Debt (continued):

D. Schedule of Water-Sewer Capital Annual Debt Service for Principal and Interest for Bonded Debt Issued and Outstanding as follows:

Fiscal				
Year	Principal		Interest	Total
2015	\$ 500,550	\$	184,449	\$ 684,999
2016	437,500		168,449	605,949
2017	465,350		154,199	619,549
2018	475,350		142,344	617,694
2019	365,000		129,928	494,928
2020-2024	2,010,000		476,475	2,486,475
2025-2029	1,410,000		155,351	1,565,351
2030-2032	410,000		22,215	432,215
Total	<u>\$ 6,073,750</u>	<u>\$</u>	<u>1,433,410</u>	<u>\$ 7,507,160</u>

E. Schedule of Water-Sewer Capital Annual Debt Service for Principal and Interest for Long-Term Loan from New Jersey Infrastructure Trust as follows:

Fiscal				
Year	Principal		Interest	Total
2015	\$ 291,978	\$	135,350	\$ 427,328
2016	304,114		128,850	432,964
2017	307,893		121,850	429,743
2018	319,572		114,600	434,172
2019	322,893		106,850	429,743
2020-2024	1,769,961		393,250	2,163,211
2025-2028	1,595,721		121,000	1,716,721
Total	<u>\$ 4,912,132</u>	<u>\$</u>	<u>1,121,750</u>	<u>\$ 6,033,882</u>

Note 9. Compensated Absences

The Township has established a Compensated Absences Trust Fund to set aside funds for future payments of compensated absences. At December 31, 2014 the balance of the fund was \$134,531. It is estimated that, at December 31, 2014, accrued benefits for compensated absences are valued at \$1,689,690.

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 10. Deferred Charges to be Raised in Succeeding Budgets

Certain expenditures are required to be deferred to budgets of succeeding years. At December 31, 2014, the following deferred charges are shown on the statement of assets, liabilities, reserves and fund balance of the following fund(s):

	Balance 12/31/2014	Raised in Subsequent Years'
State & Federal Grant Fund:		
Overexpenditure of Appropriations	18,847	18,847
General Capital Fund:		
Overexpenditure of Improvement Authorization	46,278	46,278
Water-Sewer Utility Fund:		
Deficit in Operations	139,402	139,402
Water-Sewer Capital Fund:		
Overexpenditure of Improvement Authorization	16,472	16,472
Total	\$ 220,999	\$ 220,999

The appropriations in the 2015 budget as introduced are not less than that required by the statutes.

Note 11. Joint Insurance Pool

The Township of Haddon is a member of the Camden County Municipal Joint Insurance Fund. The Fund provides its members with the following coverage:

- Workers' Compensation & Employer's Liability
- General & Automobile Liability
- Public Officials Liability
- Casualty & Crime Coverage
- Property – Blanket Building & Grounds

Contributions to the Fund, including a reserve for contingencies, are payable in two installments and are based on actuarial assumptions determined by the fund's actuary. The commissioner of Insurance may order additional assessments to supplement the Fund's claim, loss retention or administrative accounts to assure the payment of the Fund's obligations.

The Township's agreement with the pool provides that the pool will be self-sustaining through member premiums and will reinsure through commercial insurance for claims in excess of \$500,000 for each insured event.

The Fund publishes its own financial report for the year ended December 31, 2014, which can be obtained from:

Camden County Municipal Joint Insurance Fund
Park 80 West, Plaza One
Saddle Brook, New Jersey 07663

TOWNSHIP OF HADDON

NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014

Note 12. New Jersey Unemployment Compensation Insurance

The Township has elected to fund its New Jersey Unemployment Compensation Insurance under the “Benefit Reimbursement Method”. Under this plan, the Township is required to reimburse the New Jersey Unemployment Trust Fund for benefits paid to its former employees and charged to its account with the State. The Township is billed quarterly for amounts due to the State. The following is a summary of Township contributions, reimbursements to the State for benefits paid and the ending balance of the Township’s trust fund for the current and previous two years:

<u>Fiscal Year</u>	<u>Township Contributions</u>	<u>Employee Contributions</u>	<u>Interest Earnings</u>	<u>Amount Reimbursed</u>	<u>Ending Balance</u>
2014	\$ 35,000	\$ 1,562	\$ 383	\$ 30,726	\$ 132,120
2013	35,000	7,257	673	24,905	125,901
2012	50,000	7,002	752	32,124	107,876

Note 13. Deferred Compensation

The Township offers its employees a Deferred Compensation Plan in accordance with Internal Revenue Code Section 457 which has been approved by the Director of the Division of Local Government Services. The Plan, available to all full time employees at their option, permits employees to defer a portion of their salary to future years. The deferred compensation is not available to participants until termination, retirement, death or unforeseeable emergency.

Amounts deferred under Section 457 plans must be held in trust for the exclusive benefits of participating employees and not be accessible by the Township or its creditors. Since the Township does not have a fiduciary relationship with the Plan, the balances and activities of the Plan are not reported in the Township’s financial statements.

Note 14. Contingent Liabilities

State and Federal Financial Assistance

The Township receives financial assistance from the State of New Jersey and the U. S. Government in the form of grants. Entitlement to the funds is generally conditional upon compliance with terms and conditions of the financial assistance agreements and applicable regulations, including the expenditure of the funds for eligible purposes. Substantially all grants, entitlements and cost reimbursements are subject to financial and compliance audits by grantors.

As a result of these audits, costs previously reimbursed could be disallowed and require repayment to the grantor agency. As of December 31, 2014, the Township estimates that no material liabilities will result from such audits.

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 15. Interfunds Receivables and Payables

The following interfunds remained as of December 31, 2014:

Fund	Receivable	Payable
Current Fund	\$ 60,693	\$ 1,113,528
Federal and State Grant Fund	419,868	-
General Capital Fund	611,881	450
Water-Sewer Operating Fund	281,930	69,367
Water-Sewer Capital Fund	-	281,930
Trust - Animal Control Fund	-	244
Trust - Other Fund	125,819	35,122
Trust Assessment Fund	450	-
	<u>\$ 1,500,641</u>	<u>\$ 1,500,641</u>

The purpose of these interfunds is short-term borrowings.

Note 16. Accounts Receivable

Accounts receivable at December 31, 2014 consisted of intergovernmental grants, taxes, rents and other accounts receivable. All receivables are considered collectible in full due to the stable condition of state programs and the current fiscal year guarantee of federal funds. Accounts receivable as of fiscal year end for the Township's individual major and fiduciary funds, in the aggregate, are as follows:

	Current Fund	State & Federal Grant Fund	Trust Other Fund	General Capital Fund	Utility Operating Fund	Utility Capital Fund	Total
State Aid	\$ 61,274	\$ 1,123,856	\$ 45,128	\$ 50,000	\$ -	\$ 278,697	\$ 1,558,955
Taxes	72,526	-	-	-	-	-	72,526
Rents	-	-	-	-	9,641	-	9,641
Other	52,788	25,000	-	-	4,824	-	82,612
Total	<u>\$ 186,588</u>	<u>\$ 1,148,856</u>	<u>\$ 45,128</u>	<u>\$ 50,000</u>	<u>\$ 14,465</u>	<u>\$ 278,697</u>	<u>\$ 1,723,734</u>

Note 17. Post-Retirement Health Benefits

Township of Haddon provides post-employment medical and prescription drug coverage to eligible retired employees and their spouses. Once Medicare age is attained by either the retired employee or the spouse in the case of spousal coverage, Medicare is primary and the Township provides supplementary medical insurance. For Department of Public Works employees, the spouse of ten years prior to retirement will continue to receive medical benefits until age 62 and Medicare becomes primary insurance. Township of Haddon pays 100% of the insurance cost for the retiree.

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 17. Post-Retirement Health Benefits (continued):

Township of Haddon’s annual Other Post-Employment Benefit cost is calculated based on the Annual Required Contribution. The actuarial cost method used to determine the Plan’s funding requirements is the “Unit Credit” method. Under this method, an actuarial accrued liability is determined as the present value of the earned benefits, which is allocated to service before the current plan year. The Plan is currently unfunded. The unfunded actuarial liability is amortized over thirty years. The following table shows the changes in Haddon Township’s annual Other Post-Employment Benefit cost for the year ended December 31, 2014, the amount actually contributed to the Plan and changes in their net Other Post-Employment Benefit obligation to the plan:

Annual Required Contribution	\$ 1,342,774
Interest on Net Other Post-Employment Benefit	-
Adjustment to Annual Required Contribution	-
	1,342,774
Annual Other Post-Employment Benefit Contributions Made	-
Increase in Net OPEB Obligation	-
Net OPEB, Beginning of Year	20,121,116
Net OPEB, End of Year	\$ 21,463,890

Township of Haddon’s annual Other Post-Employment Benefit cost, the percentage of annual Other Post Employment Benefit cost contributed to the Plan, and the net Other Post Employment Benefit obligation (OPEB) for the year ending December 31, 2014 is as follows:

YEAR ENDED	ANNUAL OPEB COST	PERCENTAGE CONTRIBUTED	NET OPEB OBLIGATION
12/31/14	<u>\$1,342,774</u>	<u>0%</u>	<u>\$21,463,890</u>

Actuarial assumptions were used to value the post-retirement medical liabilities. Actuarial assumptions were based on the actual experience of the covered group, to the extent that creditable experience data was available, with an emphases on expected long-term future trends rather than giving undue weight to recent past experience. The reasonableness of each actuarial assumption was considered independently based on its own merits, its consistency with each other assumption, and the combined impact of all assumptions.

Two economic assumptions used in the valuation are the discount rate and the health care cost trend rates. The economic assumptions are used to account for changes in the cost of benefits over time and to discount future benefit payments for the time value of money.

The investment return assumption (discount rate) should be the estimated long-term investment yield on the investments that are expected to be used to finance the payments of benefits. The investments expected to be used to finance the payments of benefits would be plan assets for funded plans, assets of the employer for pay-as-you-go plans, or a proportionate combination of the two for plans that being partially funded. We assumed a discount rate of 5.0 percent for purposes of developing the liabilities and Annual Required Contribution on the basis that the Plan would not be funded. We based medical claims on an annual average claims cost of approximately \$18,743 per covered retiree for family coverage and

TOWNSHIP OF HADDON

**NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED DECEMBER 31, 2014**

Note 17. Post-Retirement Health Benefits (continued):

\$7,497 for single coverage prior to age 65. For retirees age 65 and over we have utilized an annual average claims cost of approximately \$11,095 per covered retiree for family coverage and \$4,438 for single coverage. For those retirees without prescription drug coverage, we have utilized an annual average claims cost of approximately \$14,664 per covered retiree for family coverage and \$5,866 for single coverage prior to age 65. For retirees age 65 and over we have utilized an annual average claims cost of approximately \$7,077 per covered retiree for family coverage and \$2,831 for single coverage. We assumed health care costs would increase annually at a rate of 7%.

Township of Haddon currently has twenty-eight eligible retired employees receiving retirement benefits. The net Other Post-Employment Benefit obligation to Township of Haddon to provide benefits to the retirees for the year ended December 31, 2014, was \$21,463,890.

Note 18. Subsequent Events

The Township has evaluated subsequent events through April 01, 2015, the date the financial statements were available to be issued.

SUPPLEMENTARY EXHIBITS

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CURRENT FUND

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**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF CASH - TREASURER
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>CURRENT</u>	<u>STATE & FEDERAL</u>
Balance December 31, 2013	\$ 3,763,217	\$ -
Increased by Receipts:		
Tax Collector	44,992,073	-
2014 Appropriation Refunds	410,555	-
Revenue Accounts Receivable	1,708,896	-
Miscellaneous Revenue Not Anticipated	566,865	-
New Jersey State Training Fees	19,895	-
Reserve for Champion School Improvements	3,038	-
Special Emergency Note Payable	110,272	-
Due to C.C.M.U.A.	207,827	-
Due to General Capital	149,496	-
Due to Water & Sewer Operating	70,312	-
Due from Federal & State Grant Fund	254,455	-
Federal & State Grants Unappropriated	-	25,058
Federal & State Grants Receivable	-	229,397
	<u>48,493,684</u>	<u>254,455</u>
Subtotal	<u>48,493,684</u>	<u>254,455</u>
Total	<u>52,256,901</u>	<u>254,455</u>
Decreased by Disbursements:		
2014 Appropriations	11,192,327	-
2013 Appropriation Reserves	246,321	-
County Taxes	11,374,066	-
Due County for Added & Omitted Taxes	22,528	-
Fire District Taxes Payable	1,452,315	-
Local District School Tax	22,438,185	-
Business Improvement District Taxes	160,713	-
New Jersey State Training Fees	16,283	-
Special Emergency Note Payable	220,544	-
Tax Overpayments	32,695	-
Due from Business Improvement District	24,060	-
Due to C.C.M.U.A.	207,444	-
Due to Trust - Other	3,872	-
Due from Trust - Payroll	35,122	-
Due from Federal & State Grant Fund	226,361	-
Due from Current Fund	-	28,094
Reserve for Federal & State Grant Funds Appropriated	-	226,361
	<u>47,652,836</u>	<u>254,455</u>
Total Disbursements	<u>47,652,836</u>	<u>254,455</u>
Balance December 31, 2014	<u>\$ 4,604,065</u>	<u>\$ -</u>

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF CASH - COLLECTOR
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013		\$	-
Increased by:			
Taxes Receivable	\$	43,235,360	
Tax Title Liens		2,409	
Interest & Costs on Taxes		110,709	
2014 Prepaid Taxes		223,816	
Due from State of New Jersey Senior Citizen & Veteran Deductions		157,564	
Consolidated Municipal Property Relief Aid		144,635	
Energy Receipts Tax		1,117,580	44,992,073
Subtotal			44,992,073
Decreased by:			
Payments to Treasurer			44,992,073
Balance December 31, 2014		\$	-

The Collector maintains no bank account. All funds are deposited directly to the Treasurer's bank account.

**SCHEDULE OF CHANGE FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

Office:			
Municipal Court		\$	75
Crystal Lake Pool Operations			125
Township Clerk (Central Cashiering)			150
Tax Collector (Central Cashiering)			300
Total		\$	650

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF TAXES RECEIVABLE AND ANALYSIS OF PROPERTY TAX LEVY
FOR THE YEAR ENDED DECEMBER 31, 2014**

YEAR	BALANCE DECEMBER 31, 2013	2014 LEVY	ADDED TAXES	COLLECTED		DUED FROM STATE OF NEW JERSEY	CANCELLED	OVERPAYMENTS APPLIED	TRANSFER TO TAX TITLE LIENS	BALANCE DECEMBER 31, 2014
				2013	2014					
Arrears	\$ 6,850	\$ -	\$ 3,906	\$ -	\$ 7,500	\$ -	\$ -	\$ -	\$ -	\$ 3,256
2011	-	-	-	-	2,250	(2,250)	-	-	-	-
2012	-	-	-	-	500	(500)	-	-	-	-
2013	13,266	-	15,628	-	17,239	(4,750)	6	16,148	-	251
Total	20,116	-	19,534	-	27,489	(7,500)	6	16,148	-	3,507
2014	-	43,676,941	49,472	279,475	43,134,686	173,950	96,944	8,646	16,415	16,297
Total	\$ 20,116	\$ 43,676,941	\$ 69,006	\$ 279,475	\$ 43,162,175	\$ 166,450	\$ 96,950	\$ 24,794	\$ 16,415	\$ 19,804

Cash Receipts	\$ 43,235,360
Tax Overpayments	(73,185)
Total	<u>\$ 43,162,175</u>

ANALYSIS OF 2014 PROPERTY TAX LEVY

General Purpose Tax	\$ 42,057,541
Fire District Taxes	1,458,687
Special District Taxes	160,713
Added & Omitted Taxes	69,006
Total	<u>\$ 43,745,947</u>
TAX LEVY:	
Local District School Tax	\$ 22,648,901
County Taxes:	
General County Tax	\$ 10,447,245
County Library Tax	659,567
County Open Space	267,254
Due County for Added & Omitted Taxes	13,421
Fire District Taxes:	
Fire District No. 1	1,266,159
Fire District No. 2	-
Fire District No. 3	42,277
Fire District No. 4	150,251
Special District Taxes:	
Haddon Township Business Improvement	160,713
Local Tax for Municipal Purposes	8,031,048
Add: Addition Tax Levied	59,111
Total	<u>\$ 43,745,947</u>

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF TAX TITLE LIENS
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$	33,218
Increased by:		
Transfers from Taxes Receivable	\$	16,415
Interest & Cost on Taxes		230
Adjustment to Municipal Lien Report		5,268
		<u>21,913</u>
Subtotal		55,131
Decreased by:		
Lien Payments Received		<u>2,409</u>
Balance December 31, 2014	\$	<u><u>52,722</u></u>

**SCHEDULE OF DUE FROM STATE OF NJ VETERAN AND SENIOR CITIZEN DEDUCTIONS
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$	52,388
Increased by:		
Senior Citizen & Veterans Deductions Per Tax Billings	\$	176,000
Deductions Allowed by Tax Collector - 2014 Taxes		2,500
Deductions Disallowed by Tax Collector - 2014 Taxes		(4,550)
Deductions Disallowed by Tax Collector - Prior Year Taxes		(7,500)
		<u>166,450</u>
Subtotal		218,838
Decreased by:		
Receipts - Collector		<u>157,564</u>
Balance December 31, 2014	\$	<u><u>61,274</u></u>

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF REVENUE ACCOUNTS RECEIVABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2013	ACCRUED IN 2014	REALIZED	BALANCE DECEMBER 31, 2014
Clerk:				
Licenses:				
Alcoholic Beverages	\$ -	\$ 25,550	\$ 25,550	\$ -
Other	-	32,350	32,350	-
Fees & Permits	-	256,967	256,967	-
Municipal Court:		-		
Fines & Costs	23,992	345,247	347,850	21,389
Parking Meters	-	17,366	17,366	-
Operation of Crystal Lake	-	217,530	217,530	-
Uniform Construction Code Fees & Permits	-	357,479	357,479	-
Uniform Fire Safety Act	-	38,995	38,995	-
Borough of Audubon Park - Police Protection Services	-	414,809	414,809	-
 Total	 \$ 23,992	 \$ 1,706,293	 \$ 1,708,896	 \$ 21,389

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF FORECLOSED PROPERTY
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2014 & 2013	<u><u>\$ 1,894,100</u></u>
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**SCHEDULE OF DEFERRED CHARGES
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2013	ADDED IN 2014	RAISED IN 2014 BUDGET	BALANCE DECEMBER 31, 2014
Emergency Authorization - Revaluation	\$ 110,272	\$ -	\$ 110,272	\$ -
Emergency Authorization	60,000	-	60,000	-
Total	<u><u>\$ 170,272</u></u>	<u><u>\$ -</u></u>	<u><u>\$ 170,272</u></u>	<u><u>\$ -</u></u>

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF 2013 APPROPRIATION RESERVES
FOR THE YEAR ENDED DECEMBER 31, 2014**

OPERATIONS	BALANCE DECEMBER 31, 2013		BUDGET AFTER MODIFICATION	PAID OR CHARGED	BALANCE LAPSED
	ENCUMBERED	RESERVED			
General Government Functions:					
General Administration:					
Salaries and Wages	\$ -	\$ 10	\$ 10	\$ -	\$ 10
Other Expenses	162	38	200	162	38
Human Resources:					
Salaries and Wages	-	172	172	-	172
Other Expenses	312	448	2,760	2,353	407
Mayor & Commissioners:					
Salaries and Wages	-	-	-	-	-
Other Expenses	-	382	382	-	382
Municipal Clerk:					
Salaries and Wages	-	109	109	-	109
Other Expenses	1,205	487	1,692	1,214	478
Registrar of Vital Statistics:					
Salaries and Wages	-	10	10	-	10
Other Expenses	-	60	110	72	38
Financial Administration:					
Salaries and Wages	-	1,281	1,281	-	1,281
Other Expenses	362	8,451	8,813	312	8,501
Audit Services:					
Annual Audit	-	3,600	3,600	-	3,600
Revenue Administration (Tax Collector):					
Salaries and Wages	-	500	500	-	500
Other Expenses	401	440	841	324	517
Tax Assessor:					
Salaries and Wages	-	79	79	-	79
Other Expenses	-	9,544	9,544	-	9,544
Legal Services:					
Other Expenses	1,745	128	21,873	19,934	1,939
Municipal Court:					
Salaries and Wages	-	2,212	2,212	-	2,212
Other Expenses	812	3,384	4,196	241	3,955
Public Defender:					
Salaries and Wages	150	935	1,085	150	935
Engineering Services & Cost:					
Other Expenses	-	5,219	5,219	-	5,219
Economic Development:					
Other Expenses	-	-	-	-	-
Land Use Administration:					
Planning Board:					
Salaries and Wages	-	2,846	2,846	-	2,846
Other Expenses	58	389	447	141	306
Code Enforcement & Administration:					
Rent Control Commission:					
Salaries and Wages	-	4,459	4,459	-	4,459
Other Expenses	-	36	36	-	36
Insurance:					
General Liability	-	1,049	1,049	-	1,049
Disability Insurance	-	-	-	-	-
Workers Compensation	-	-	-	-	-
Employee Group Health	1,676	5,055	6,731	1,772	4,959
Health Benefit Waiver	-	4,451	4,451	-	4,451

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF 2013 APPROPRIATION RESERVES
FOR THE YEAR ENDED DECEMBER 31, 2014**

OPERATIONS	BALANCE DECEMBER 31, 2013		BUDGET AFTER MODIFICATION	PAID OR CHARGED	BALANCE LAPSED
	ENCUMBERED	RESERVED			
Public Safety Functions:					
Police:					
Salaries and Wages	-	73,011	73,011	52,569	20,442
Other Expenses	25,300	128	27,428	24,716	2,712
Office of Emergency Management:					
Salaries and Wages	-	205	205	-	205
Other Expenses	-	250	250	-	250
Uniform Fire Safety Act:					
Salaries and Wages	-	465	465	-	465
Other Expenses	33	546	579	33	546
Fire Hydrant Services	-	1,194	1,194	1,134	60
Municipal Prosecutor:					
Salaries and Wages	3,348	44	3,392	3,348	44
Public Works Functions:					
Streets & Roads Maintenance:					
Salaries and Wages	-	25,869	25,869	-	25,869
Other Expenses	15,549	24,095	39,644	6,897	32,747
Maintenance of Traffic Lights:					
Other Expenses	86	1,125	1,211	86	1,125
Shade Tree:					
Salaries and Wages	-	243	243	-	243
Other Expenses	4,963	5,440	10,403	4,290	6,113
Solid Waste Collection:					
Other Expenses	9,538	55,236	20,724	10,350	10,374
Building & Grounds:					
Other Expenses	225	277	502	115	387
Vehicle Maintenance:					
Other Expenses	6,228	5,665	11,893	5,563	6,330
Community Services Act:					
Other Expenses	-	9,460	17,460	17,380	80
Health & Human Services:					
Environmental Commission:					
Other Expenses	958	2	960	958	2
Animal Control Program:					
Other Expenses	-	2,080	2,080	-	2,080
Park & Recreation Functions:					
Crystal Lake Pool:					
Salaries and Wages	-	4,047	4,047	-	4,047
Other Expenses	8,851	10,761	19,612	7,189	12,423
Parks & Playgrounds:					
Other Expenses	971	5,242	6,213	150	6,063
Utility Expense & Bulk Purchases:					
Electricity	427	3,153	14,580	14,580	-
Street Lighting	13,337	177	13,514	12,680	834
Telephone	1,198	2,009	3,207	2,238	969
Natural Gas	6,025	5,046	11,071	6,309	4,762
Gasoline	6,838	14,659	21,497	9,108	12,389
Postage	-	2,482	2,482	-	2,482
Copier	602	155	1,757	752	1,005
Landfill/Solid Waste Disposal Costs:					
Disposal Costs	37,006	25,516	62,522	28,906	33,616
Borough of Audobon:					
Tax Collector	-	5,500	5,500	-	5,500
Public Works	-	15,000	15,000	-	15,000
Appropriation Offset By					
Dedicated Revenues:					
Code Enforcement & Administration:					
Salaries and Wages	-	509	509	-	509
Other Expenses	48	2,553	2,601	48	2,553

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF 2013 APPROPRIATION RESERVES
FOR THE YEAR ENDED DECEMBER 31, 2014**

OPERATIONS	BALANCE DECEMBER 31, 2013		BUDGET AFTER MODIFICATION	PAID OR CHARGED	BALANCE LAPSED
	ENCUMBERED	RESERVED			
Other Common Operating Functions:					
Celebration of Public Events, Anniversary or Holiday Other Expenses	-	426	426	-	426
Senior Citizen Coordinator: Salaries and Wages Other Expenses	- 116	111 515	111 631	- 116	111 515
Community Communications: Salaries and Wages Other Expenses	- 8,981	2,129 5,065	2,129 14,046	- 10,131	2,129 3,915
Total General Appropriations for Municipal Purposes Within "CAPS"	157,511	366,164	523,675	246,321	277,354
Deferred Charges & Statutory Expenditures					
Municipal Within "CAPS":					
Statutory Expenditures:					
Contributions to: Social Security System (O.A.S.I.) Police & Fireman's Retirement Pension Fund	- - -	21,880 50	21,880 50	- -	21,880 50
Total Deferred Charges & Statutory Expenditures Within "CAPS"	-	21,930	21,930	-	21,930
Operations Excluded From "CAPS":					
Stormwater Regulations: Salary & Wages Borough of Audobon Park: Public Works - Other Expense	- - -	37,311 5,000	37,311 5,000	- -	37,311 5,000
Total Operations Excluded from "CAPS"	-	42,311	42,311	-	42,311
Grand Total All Appropriations	\$ 157,511	\$ 430,405	\$ 587,916	\$ 246,321	\$ 341,595
Cash Disbursements				\$ 246,321	
Total				\$ 246,321	

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF RESERVE FOR ENCUMBRANCES
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 157,511
Increased by:	
2014 Appropriations	<u>127,991</u>
Subtotal	285,502
Decreased by:	
Transferred to 2013 Appropriations Reserves	<u>157,511</u>
Balance, December 31, 2014	<u><u>\$ 127,991</u></u>

**SCHEDULE OF PREPAID TAXES
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 279,475
Increased by:	
Collections - 2014 Taxes	<u>223,816</u>
Subtotal	503,291
Decreased by:	
Application to 2013 Taxes Receivable	<u>279,475</u>
Balance, December 31, 2014	<u><u>\$ 223,816</u></u>

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF TAX OVERPAYMENTS
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013		\$ 20,107
Increased by:		
Overpayments in 2014		<u>73,185</u>
Subtotal		93,292
Decreased by:		
Refunded	\$ 32,695	
Applied to Current Year Taxes	<u>8,646</u>	<u>41,341</u>
Balance, December 31, 2014		<u><u>\$ 51,951</u></u>

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF DUE TO STATE OF NJ UNIFORM CONSTRUCTION CODE - TRAINING FEES
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ -
Increased by:	
Receipts - Collector	<u>19,895</u>
Subtotal	19,895
Decreased by:	
Disbursements	<u>16,283</u>
Balance, December 31, 2014	<u><u>\$ 3,612</u></u>

**SCHEDULE OF LOCAL SCHOOL DISTRICT TAX PAYABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 52
Increased by:	
Levy - Calendar Year 2014	<u>22,648,901</u>
Subtotal	22,648,953
Decreased by:	
Disbursements	<u>22,438,185</u>
Balance, December 31, 2014	<u><u>\$ 210,768</u></u>

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF FIRE DISTRICT TAXES PAYABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2013	2014 LEVY	DISBURSEMENTS	CANCEL PRIOR YEAR RECEIVABLE	BALANCE DECEMBER 31, 2014
Fire District No.1	\$ 5,125	\$ 1,266,159	\$ 1,259,787	\$ -	\$ 11,497
Fire District No.2	-	-	-	-	-
Fire District No.3	-	42,277	42,277	-	-
Fire District No.4	-	150,251	150,251	-	-
Total	\$ 5,125	\$ 1,458,687	\$ 1,452,315	\$ -	\$ 11,497

**SCHEDULE OF COUNTY TAXES PAYABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013		\$ -
Increased by:		
County Tax	\$ 10,447,245	
County Library Tax	659,567	
County Open Space Tax	267,254	11,374,066
Subtotal		11,374,066
Decreased by:		
Disbursements		11,374,066
Balance December 31, 2014		\$ -

**TOWNSHIP OF HADDON
CURRENT FUND
SCHEDULE OF DUE COUNTY FOR ADDED AND OMITTED TAXES PAYABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013:	\$ 22,528
Increased by:	
County Share of 2014 Added Taxes	<u>13,421</u>
Subtotal	35,949
Decreased by:	
Disbursements	<u>22,528</u>
Balance December 31, 2014:	<u><u>\$ 13,421</u></u>

**SCHEDULE OF BUSINESS IMPROVEMENT DISTRICT TAXES PAYABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$ -
Increased by:	
Receipts - Collector	<u>160,713</u>
Subtotal	160,713
Decreased by:	
Transfer to Business Improvement District	<u>160,713</u>
Balance December 31, 2014	<u><u>\$ -</u></u>

**FEDERAL AND STATE GRANTS FUND
SCHEDULE OF FEDERAL, STATE AND OTHER GRANTS RECEIVABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2013	ACCRUED	RECEIVED	BALANCE DECEMBER 31, 2014
State Grants:				
Seatbelt Enforcement Grant	\$ 400	\$ -	\$ -	\$ 400
Drug Awareness & Resistance Education:				
Municipal Alliance Program	5,888	-	5,888	-
Safe & Secure Communities Grant	51,605	49,960	101,565	-
Delaware Valley Estuary Grant	25,000	-	-	25,000
Alcohol Education & Rehabilitation Fund	10,878	-	1,241	9,637
Environmental Commissioner - DEP Grant	210	-	-	210
Economic Development Authority Grant	1,047,562	-	25,939	1,021,623
Pedestrian Safety Grant	3,480	13,000	-	16,480
Green Communities Grant	2,500	-	2,500	-
CSIP Shade Tree Program	280	-	-	280
NJ Historic Trust	18,725	-	-	18,725
Recycling Tonnage Grant	21,841	-	21,841	-
Click It or Ticket 2013	4,000	-	4,000	-
Drive Sover or Get Pulled Over	4,400	5,000	3,550	5,850
NJDEP - Clean Communities Grant	13,656	52,097	52,097	13,656
NJDOT Municipal Grant	37,661	-	37,661	-
ANJEC Open Space Environmental Body Armor Fund	495	-	-	495
Holiday Crackdown 2014	-	3,126	3,126	-
Click It or Ticket 2014	-	7,500	-	7,500
Drunk Driving Enforcement	-	4,000	-	4,000
	-	7,015	7,015	-
	<hr/>			
Total State Grants	1,248,581	141,698	266,423	1,123,856
	<hr/>			
Other Grants:				
Camden County Open Space Grant: MacArthur Tract	25,000	-	-	25,000
	<hr/>			
Total Other Grants	25,000	-	-	25,000
	<hr/>			
Total All Grant	<u>\$ 1,273,581</u>	<u>\$ 141,698</u>	<u>\$ 266,423</u>	<u>\$ 1,148,856</u>
			\$ 229,397	
			<u>37,026</u>	
			<u>\$ 266,423</u>	

TOWNSHIP OF HADDON
FEDERAL AND STATE GRANTS FUND
SCHEDULE OF RESERVES FOR GRANTS - UNAPPROPRIATED
FOR THE YEAR ENDED DECEMBER 31, 2014

<u>STATE GRANTS</u>	BALANCE DECEMBER 31, 2013	CASH RECEIPTS	REALIZED AS REVENUE IN 2014 BUDGET	BALANCE DECEMBER 31, 2014
Drunk Driving Enforcement Grant	\$ 7,015	\$ 4,968	\$ 7,015	\$ 4,968
Clean Communities Grant	26,885	-	26,885	-
Body Armor Fund	3,126	2,693	3,126	2,693
Recycling Tonnage Grant	-	1,120	-	1,120
Safe & Secure Communities Grant	-	8,395	-	8,395
Drug Awareness - Municipal Alliance	-	7,382	-	7,382
Green Communities Grant	-	500	-	500
Total All Grant	<u>\$ 37,026</u>	<u>\$ 25,058</u>	<u>\$ 37,026</u>	<u>\$ 25,058</u>

**TOWNSHIP OF HADDON
FEDERAL AND STATE GRANTS FUND
SCHEDULE OF RESERVES FOR GRANTS - APPROPRIATED
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2013	TRANSFER FROM 2014 BUDGET APPROPRIATION	EXPENDED	OVER EXPENDITURE	BALANCE DECEMBER 31, 2014
State Grants:					
Recycling Tonnage Grant	\$ 95,028	\$ -	\$ 22,324	\$ -	\$ 72,704
Alcohol Education & Rehabilitation Fund	9,145	-	5,319	-	3,826
Environmental Commissioner - DEP Grant	620	-	-	-	620
Drunk Driving Enforcement Grant	21,453	7,015	21,439	-	7,029
Clean Communities Grant	76,865	52,097	11,294	-	117,668
Pedestrian Safety Grant	3,280	13,000	-	-	16,280
Delaware Valley Estuary Grant	25,000	-	-	-	25,000
Body Armor Fund	3,756	3,126	4,692	-	2,190
Economic Development Authority Grant -2008	12,486	-	-	-	12,486
Economic Development Authority Grant -2009	544,735	-	5,550	-	539,185
Economic Development Authority Grant -2011	46,566	-	7,999	-	38,567
Economic Development Authority Grant -2012	2,076	-	2,076	-	-
Economic Development Authority Grant -2013	668,637	-	63,686	-	604,951
CSIP Tree Commission	99	-	-	-	99
Drug Awareness & Resistance Education	366	-	1,000	634	-
NJ Historic Trust	25,300	-	-	-	25,300
NJDEP Clean Communities	13,656	-	-	-	13,656
NJ DOT Municipal Aid	14,847	-	-	-	14,847
Click It or Ticket - 2013	4,000	-	4,000	-	-
Click It or Ticket - 2014	-	4,000	-	-	4,000
Drive Sober or Get Pulled Over - 2013	4,400	-	800	-	3,600
Drive Sober or Get Pulled Over - 2014	-	5,000	-	-	5,000
Safe & Secure Communities Grant	-	49,960	49,960	-	-
NJLM Grant	1,801	-	686	-	1,115
ANJEC Open Space Grant	695	-	695	-	-
Holiday Crackdown - 2014	-	7,500	-	-	7,500
Total State Grants	1,574,811	141,698	201,520	634	1,515,623
Other Grants:					
Camden County Open Space Grant: Saddler Woods Project	19,088	-	-	-	19,088
Fire Safety Program - Township Match	355	6,000	6,000	-	355
Safe & Secure Grant - Township Match	27,447	-	-	-	27,447
Municipal Alliance Program - Township Match	628	-	18,841	18,213	-
Total Other Grants	47,518	6,000	24,841	18,213	46,890
Total All Grant	\$ 1,622,329	\$ 147,698	\$ 226,361	\$ 18,847	\$ 1,562,513

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TRUST FUND

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**TOWNSHIP OF HADDON
TRUST FUND
SCHEDULE OF CASH - TREASURER
FOR THE YEAR ENDED DECEMBER 31, 2014**

	<u>OTHER</u>	<u>ANIMAL CONTROL FUND</u>
Balance December 31, 2013	\$ 1,286,428	\$ 4,948
Increased by Receipts:		
Animal Control	\$ -	\$ 8,644
Dog Registration Fees - Due State of New Jersey	-	819
Due Current Fund	5,032	25
Due Current Fund - Payroll	35,122	-
Reserve for Payroll	6,869,983	-
Marriage License Fees - Due State of New Jersey	1,975	-
Community Development Block Grant Receivable	90,422	-
Various Reserves	2,979,512	-
	<u>9,982,046</u>	<u>9,488</u>
Total Increases		
	<u>11,268,474</u>	<u>14,436</u>
Decreased by Disbursements:		
Expenditures Under R.S.4:19-15.11	-	6,393
Dog Registration Fees - Due State of New Jersey	-	819
Due Utility Operating Fund	786	-
Due Current Fund	780	-
Reserve for Payroll	6,764,422	-
Marriage License Fees - Due State of New Jersey	3,625	-
Community Development Block Grant Receivable	34,384	-
Various Reserves	2,547,258	-
	<u>9,351,255</u>	<u>7,212</u>
Total Disbursements		
	<u>\$ 1,917,219</u>	<u>\$ 7,224</u>
Balance December 31, 2014		

**TOWNSHIP OF HADDON
TRUST ASSESSMENT FUND
SCHEDULE OF DEPOSITS ON FUTURE ASSESSMENTS
FOR THE YEAR ENDED DECEMBER 31, 2014**

NAME	BLOCK	LOT	AMOUNT
Alan J. Curtin	248	20	\$ 300
Hamilton Builders, Inc. (D&G Albanese Paving)	20	8	<u>150</u>
Total			<u><u>\$ 450</u></u>

**TOWNSHIP OF HADDON
TRUST FUND - ANIMAL CONTROL FUND
SCHEDULE OF RESERVE FOR ANIMAL CONTROL FUND EXPENDITURES
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$	4,759
Increased by:		
Receipts:		
Dog License Fees	\$	6,696
Cat License Fees		1,397
Late Fees & Duplicate Tag Fees		551
		8,644
Subtotal		13,403
Decreased by:		
Disbursements - Expenditures Under R.S. 4:19-15.11 Cash		6,393
		6,393
Balance/(Deficit) December 31, 2014	\$	7,010

LICENSE FEES COLLECTED

YEAR	AMOUNT
2013	\$ 8,881
2012	9,825
	9,825
Total	\$ 18,706

**TOWNSHIP OF HADDON
TRUST FUND - ANIMAL CONTROL FUND
SCHEDULE OF DUE TO/FROM CURRENT FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$ 219
Increased by:	
Interest Earned on Investments & Deposits	25
Balance December 31, 2014 & 2013	\$ 244

**SCHEDULE OF DUE TO STATE OF NEW JERSEY
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$ -
Increased by:	
Registration Fees Collected	819
Subtotal	819
Decreased by:	
Disbursements	819
Balance December 31, 2014	\$ -

**TOWNSHIP OF HADDON
TRUST OTHER FUND
SCHEDULE OF COMMUNITY DEVELOPMENT BLOCK GRANT RECEIVABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 101,166
Increased by:	
Cash Disbursements	<u>34,384</u>
Subtotal	135,550
Decreased by:	
Cash Receipts	<u>90,422</u>
Balance, December 31, 2014	<u><u>\$ 45,128</u></u>

**TOWNSHIP OF HADDON
TRUST OTHER FUND
SCHEDULE OF PAYROLL DEDUCTIONS PAYABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$ 248,650
Increased by:	
Receipts	<u>6,869,983</u>
Subtotal	7,118,633
Decreased by:	
Disbursements	<u>6,764,422</u>
Balance December 31, 2014	<u><u>\$ 354,211</u></u>

**TOWNSHIP OF HADDON
TRUST FUND OTHER FUND
SCHEDULE OF DUE TO/FROM CURRENT FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2012 (Due from)	\$ 86,031
Increased by:	
Transfer to Current Fund	<u>780</u>
Subtotal	86,811
Decreased by:	
Transfer From Current Fund	<u>5,032</u>
Balance, December 31, 2014 (Due from)	<u><u>\$ 81,779</u></u>

**SCHEDULE OF DUE TO STATE OF NEW JERSEY - MARRIAGE & BURIAL LICENSE FEES
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 4,262
Increased by:	
Receipts	<u>1,975</u>
Subtotal	6,237
Decreased by:	
Disbursements	<u>3,625</u>
Balance, December 31, 2014	<u><u>\$ 2,612</u></u>
Marriage License	\$ 2,467
Burial License	<u>145</u>
Total	<u><u>\$ 2,612</u></u>

**TOWNSHIP OF HADDON
TRUST OTHER FUND
SCHEDULE OF VARIOUS OTHER RESERVES
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31,			BALANCE DECEMBER 31,	
	2013	INCREASES	DECREASES	2014	
Reserve for:					
POAA	\$ 2,986	\$ 917	\$ -	\$ 3,903	
Unemployment Compensation Insurance	125,901	36,945	30,726	132,120	
Disposal of Forfeited Property	14,362	-	14,658	(296)	
Tax Title Liens & Premiums	673,597	2,512,135	2,115,915	1,069,817	
Municipal Drug Alliance	16,603	43	-	16,646	
Funds Held in Escrow	52,448	18,189	16,488	54,149	
Employment of Off-Duty Police Officers	145,536	289,207	277,337	157,406	
Recreation Trust Fund	1,164	23,267	23,593	838	
Accumulated Leave Compensation	94,531	40,000	-	134,531	
Donations - Civic Celebrations	19,086	44,853	41,542	22,397	
Election Expense	7,503	-	100	7,403	
Maintenance - West Bid Signs	4,000	-	-	4,000	
Cell Tower Lease Deposits	4,400	-	-	4,400	
Snow Removal Escrow	59,456	-	24,332	35,124	
Library	2,403	-	-	2,403	
Public Defender	22,628	8,213	300	30,541	
M.L.E.T.A.	800	-	-	800	
Shade Tree Program	5	-	-	5	
Developer Escrow	(1,494)	-	-	(1,494)	
Developer Escrow - Lazcor	4,365	37	1,355	3,047	
Community Garden Donations	1,351	710	912	1,149	
Environment Community Donations	2,336	4,996	-	7,332	
Westmont Theatre Deposit	10,000	-	-	10,000	
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Total	\$ 1,263,967	\$ 2,979,512	\$ 2,547,258	\$ 1,696,221	

GENERAL CAPITAL FUND

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**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF GENERAL CAPITAL CASH - TREASURER
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013		\$ 1,939,218
Increased by Receipts:		
Bond Anticipation Notes	\$ 9,453,332	
Premium on Bond Anticipation Note	7,976	
Interest Due to Current Fund	3,796	
Reserve for DY DEE Development - Interest Earnings	456	
Capital Improvement Fund	65,000	9,530,560
		<hr/>
Subtotal		11,469,778
Decreased by Disbursements:		
Bond Anticipation Note Payable	7,818,332	
Improvement Authorizations	2,361,440	10,179,772
		<hr/>
Balance, December 31, 2014		<u><u>\$ 1,290,006</u></u>

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
ANALYSIS OF GENERAL CAPITAL CASH
FOR THE YEAR ENDED DECEMBER 31, 2014**

Fund Balance	\$ 50,083
Capital Improvement Fund	7,800
Due Trust Assessment Fund	450
Reserve for Encumbrances	795,758
Reserve for Flood Proceeds	25,866
Reserve for DY DEE Development	5,012
Due Current Fund	(611,881)
Deferred Charges - Overexpenditure of Improvement Authorization	(46,278)

Improvement Authorizations:

ORDINANCE

NUMBER	DESCRIPTION	
911	Various Improvements	412
933-1065	Acquisition of MacArthur Tract	73,635
1103	Acquisition, Construction, Repair & Installation of Various Capital Improvements	29,421
1104	Acquisition, Construction, Repair & Installation of Various Capital Improvements to the DyDee Wash Redevelopment Project	295,476
1134	Acquisition, Construction, Repair & Installation of Various Capital Improvements	11,975
1161	Acquisition, Construction, Repair & Installation of Various Capital Improvements	(898)
1185	Acquisition, Construction, Repair & Installation of Various Capital Improvements	59,242
1197	Streetscape Improvements	(2,788)
1220	Completion of Various Capital Improvements & Acquisition of Capital Equipment	446,850
1240	Acquisition, Construction, Repair & Installation of Various Capital Improvements	677,925
1265	Acquisition, Construction, Repair & Installation of Various Capital Improvements	127,571
1279	Acquisition, Construction, Repair & Installation of Various Capital Improvements	61,846
1298	Acquisition, Construction, Repair & Installation of Various Capital Improvements	(41,539)
1308	Acquisition of Various Capital Equipment Department of Public Safety	(18,551)
1309	Acquisition of Capital Equipment & Various Capital Improvements	(84,603)
1321	Acquisition of Capital Equipment & Various Capital Improvements	(79,574)
1322	Acquisition of Capital Equipment & Various Capital Improvements	(493,204)
	<u>Total</u>	<u>\$ 1,290,006</u>

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF DEFERRED CHARGES TO FUTURE TAXATION - FUNDED
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013		\$ 14,790,747
Increased by:		
Serial Bonds Refunded		<u>3,800,000</u>
Subtotal		18,590,747
Decreased by:		
2014 Budget Appropriations:		
Serial Bonds Payable	\$ 950,150	
Serial Bonds Refunded	3,750,000	
Green Acres Loans	35,750	
Serial Bonds Paid by Escrow	<u>40,000</u>	<u>4,775,900</u>
Balance, December 31, 2014		<u><u>\$ 13,814,847</u></u>

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF DEFERRED CHARGES TO FUTURE TAXATION - UNFUNDED
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	BALANCE DECEMBER 31, 2013	2014 AUTHORIZATIONS	FUNDED	BALANCE DECEMBER 31, 2014	ANALYSIS OF BALANCE DECEMBER 31, 2014		
						BAN'S OUTSTANDING	UNEXPENDED BALANCE	EXPENDED BALANCE
1104/1247	Acquisition, Construction, Repair & Installation of Various Capital Improvements to the DyDee Waste Redevelopment Project	\$ 7,528,832	-	\$ 182,000	\$ 7,346,832	\$ 7,428,832	\$ 295,476	\$ -
1161	Acquisition, Construction, Repair & Installation of Various Capital Improvements	898	-	-	898	-	-	898
1185	Acquisition, Construction, Repair & Installation of Various Capital Improvements	38,765	-	-	38,765	-	35,977	2,788
1220	Completion of Various Capital Improvements & Acquisition of Capital Equipment	41,900	-	-	41,900	-	-	41,900
1240	Acquisition, Construction, Repair & Installation of Various Capital Improvements	467,600	-	38,000	429,600	389,500	-	40,100
1298	Acquisition of Capital Equipment & Various Capital Improvements	1,054,500	-	-	1,054,500	854,500	158,461	41,539
1308	Acquisition of Various Capital Equipment for the Department of Public Safety	205,500	-	-	205,500	145,500	41,449	18,551
1309	Acquisition of Capital Equipment & Various Capital Improvements	1,235,000	-	-	1,235,000	635,000	515,397	84,603
1321	Acquisition of Capital Equipment & Various Capital Improvements	-	183,350	-	183,350	-	103,776	79,574
1322	Acquisition of Capital Equipment & Various Capital Improvements	-	1,213,750	-	1,213,750	-	720,546	493,204
	Total	\$ 10,572,995	\$ 1,397,100	\$ 220,000	\$ 11,750,095	\$ 9,453,332	\$ 1,871,082	\$ 803,157

Payment of Bond Anticipation Note \$ 220,000

Total \$ 220,000

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF RESERVE FOR DY-DEE DEVELOPMENT
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 4,556
Increased by:	
Interest Earnings	<u>456</u>
Balance, December 31, 2014	<u><u>\$ 5,012</u></u>

**SCHEDULE OF DUE FROM CURRENT FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 465,677
Increased by:	
NJ DOT Grant Received in Current Fund	<u>150,000</u>
Subtotal	615,677
Decreased by:	
Collections made on behalf of Current Fund	<u>3,796</u>
Balance, December 31, 2014	<u><u>\$ 611,881</u></u>

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF CAPITAL IMPROVEMENT FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 13,700
Increased by:	
Receipts - 2014 Budget Appropriation	<u>65,000</u>
Subtotal	78,700
Decreased by:	
Appropriation to Finance Improvement Authorizations	<u>70,900</u>
Balance, December 31, 2014	<u><u>\$ 7,800</u></u>

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF IMPROVEMENT AUTHORIZATIONS
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	ORDINANCE DATE	ORDINANCE AMOUNT	BALANCE DECEMBER 31, 2013		2014 AUTHORIZATIONS	PRIOR YEAR ENCUMBRANCES RECLASSIFIED	EXPENDED	RESERVE FOR ENCUMBRANCES	OVER-EXPENDITURE	BALANCE DECEMBER 31, 2014	
				FUNDED	UNFUNDED						FUNDED	UNFUNDED
911	Various Improvements	5/7/01	\$ 2,895,000	\$ 412	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 412	\$ -
933-1065	Acquisition of MacArthur Tract	4/21/92&00	1,650,000	73,635	-	-	-	-	-	-	73,635	-
1103	Installation of Various Capital Improvements	5/18/04	3,675,000	189,192	-	-	1,998	136,346	25,423	-	29,421	-
1104/1247	Acquisition, Construction, Repair & Installation of Various Capital Improvements to the DyDee	9/28/04	8,000,000	-	369,987	-	-	74,511	-	-	-	295,476
1134	Wash Redevelopment Project	5/31/05	1,400,000	43,688	-	-	-	16,775	14,938	-	11,975	-
1161	Installation of Various Capital Improvements	5/23/06	1,500,000	-	898	-	2,966	25,537	24,605	46,278	-	-
1185	Acquisition, Construction, Repair & Installation of Various Capital Improvements	6/25/07	1,550,000	75,293	35,977	-	3,858	16,289	3,620	-	59,242	35,977
1220	Completion of Various Capital Improvements & Acquisition of Capital Equipment		2,400,000	458,798	-	-	33,473	13,627	31,794	-	446,850	-
1240	Acquisition, Construction, Repair & Installation of Various Capital Improvements	6/23/09	2,211,000	686,552	-	-	153,445	25,177	136,895	-	677,925	-
1265	Acquisition, Construction, Repair & Installation of Various Capital Improvements	6/23/10	1,625,000	434,766	-	-	137,087	336,017	108,265	-	127,571	-
1279	Acquisition, Construction, Repair & Installation of Various Capital Improvements	4/26/11	1,365,000	247,428	-	-	2,529	164,482	23,629	-	61,846	-
1298	Acquisition of Capital Equipment & Various Capital Improvements	7/24/12	1,054,500	-	562,944	-	79,099	393,893	89,689	-	-	158,461
1308	Acquisition of Various Capital Equipment for the Department of Public Safety	7/23/13	215,800	-	74,317	-	47,224	63,406	16,686	-	-	41,449
1309	Acquisition of Capital Equipment & Various Capital Improvements	7/23/13	1,300,000	-	886,841	-	250,472	559,804	62,112	-	-	515,397
1321	Acquisition of Capital Equipment & Various Capital Improvements	8/26/14	193,000	-	-	193,000	-	89,224	-	-	-	103,776
1322	Acquisition of Capital Equipment & Various Capital Improvements	8/26/14	1,425,000	-	-	1,425,000	-	446,352	258,102	-	-	720,546
Total				\$ 2,209,764	\$ 1,930,964	\$ 1,618,000	\$ 712,151	\$ 2,361,440	\$ 795,758	\$ 46,278	\$ 1,488,877	\$ 1,871,082

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF GREEN TRUST LOAN PROGRAM - CRYSTAL LAKE DEVELOPMENT
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 45,998
Decreased by:	
Budget Appropriation	4,714
Balance, December 31, 2014	\$ 41,284

SCHEDULE OF GREEN ACRES LOAN PAYABLE DECEMBER 31, 2014

April 2015	\$ 2,392
October 2015	2,416
April 2016	2,440
October 2016	2,465
April 2017	2,489
October 2017	2,514
April 2018	2,539
October 2018	2,565
April 2019	2,590
October 2019	2,616
April 2020	2,643
October 2020	2,669
April 2021	2,696
October 2021	2,723
April 2022	2,750
October 2022	2,777
Total	\$ 41,284

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF GREEN TRUST LOAN PROGRAM - MAC ARTHUR TRACT ACQUISITION
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 321,349
Decreased by:	
Budget Appropriation	<u>31,036</u>
Balance, December 31, 2014	<u><u>\$ 290,313</u></u>

SCHEDULE OF GREEN ACRES LOAN PAYABLE DECEMBER 31, 2014

January 2015	\$ 15,752
July 2015	15,909
January 2016	16,069
July 2016	16,229
January 2017	16,391
July 2017	16,555
January 2018	16,721
July 2018	16,888
January 2019	17,057
July 2019	17,228
January 2020	17,400
July 2020	17,574
January 2021	17,750
July 2021	17,927
January 2022	18,106
July 2022	18,287
January 2023	<u>18,470</u>
Total	<u><u>\$ 290,313</u></u>

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF GENERAL SERIAL BONDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

PURPOSE	DATE OF ISSUE	ORIGINAL ISSUE	MATURITIES OF BONDS OUTSTANDING		INTEREST RATE	BALANCE DECEMBER 31, 2013	ISSUED	PAID BY BUDGET APPROPRIATION	PAID BY ESCROW	REFUNDED	BALANCE DECEMBER 31, 2014
			DATE	AMOUNT							
2006 General Bonds	4/20/2006	6,175,000	11/15/14-15	300,000	4.000%	\$ 4,650,000	-	\$ 300,000	-	\$ 3,750,000	\$ 600,000
			11/15/2016	300,000	4.125%						
2008 General Bonds	5/7/2008	2,595,000	5/1/15	115,000	3.625%	2,145,000	-	100,000	-	-	2,045,000
			5/1/16-18	125,000	3.625%						
			5/1/19	135,000	3.625%						
			5/1/20	140,000	3.750%						
			5/1/21	150,000	3.750%						
			5/1/22-23	160,000	3.750%						
			5/1/24-27	160,000	4.000%						
			5/1/28	170,000	4.000%						
2008 Refunding Bonds	5/7/2008	2,394,000	9/15/15	219,450	3.250%	866,400	-	225,150	-	-	641,250
			9/15/16	142,500	3.250%						
			9/15/17	139,650	3.375%						
			9/15/18	139,650	3.450%						
2013 General Bonds	8/15/2013	6,057,000	8/15/15	210,000	2.000%	5,852,000	-	210,000	-	-	5,642,000
			8/15/16	210,000	2.000%						
			8/15/17	210,000	2.000%						
			8/15/18	210,000	2.000%						
			8/15/19	210,000	2.000%						
			8/15/20	305,000	2.000%						
			8/15/21	310,000	2.000%						
			8/15/22	320,000	2.000%						
			8/15/23	325,000	2.000%						
			8/15/24	335,000	2.000%						
			8/15/25	340,000	2.125%						
			8/15/26	350,000	2.250%						
		8/15/27	360,000	2.350%							
		8/15/28	370,000	2.450%							
		8/15/29	380,000	2.500%							
		8/15/30	390,000	2.600%							
		8/15/31	400,000	2.650%							
		8/15/32	407,000	2.750%							

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF GENERAL SERIAL BONDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

PURPOSE	DATE OF ISSUE	ORIGINAL ISSUE	MATURITIES OF BONDS OUTSTANDING		INTEREST RATE	BALANCE DECEMBER 31, 2013	ISSUED	PAID BY BUDGET APPROPRIATION	PAID BY ESCROW	REFUNDED	BALANCE DECEMBER 31, 2014
			DECEMBER 31, 2013	AMOUNT							
2013 Refunding Bonds	8/15/2013	1,035,000	110,000	110,000	1.000%	910,000	-	115,000	-	-	795,000
	8/15/16		110,000	110,000	1.000%						
	8/15/17		120,000	120,000	1.000%						
	8/15/18		120,000	120,000	2.000%						
	8/15/19		115,000	115,000	2.000%						
	8/15/20		110,000	110,000	2.000%						
2014 Refunding Bonds	9/10/2014	3,705,000	15,000	15,000	2.000%	-	3,800,000	-	40,000	-	3,760,000
	11/15/16		15,000	15,000	2.000%						
	11/15/17		340,000	340,000	2.000%						
	11/15/18		335,000	335,000	2.000%						
	11/15/19		380,000	380,000	3.000%						
	11/15/20		375,000	375,000	3.000%						
	11/15/21		375,000	375,000	3.000%						
	11/15/22		370,000	370,000	4.000%						
	11/15/23		390,000	390,000	4.000%						
	11/15/24		390,000	390,000	4.000%						
11/15/25		390,000	390,000	4.000%							
11/15/26		385,000	385,000	4.000%							
Total											
						\$ 14,423,400	\$ 3,800,000	\$ 950,150	\$ 40,000	\$ 3,750,000	\$ 13,483,250

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF BOND ANTICIPATION NOTES
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	DATE OF ORIGINAL NOTE	DATE OF ISSUE	DATE OF MATURITY	INTEREST RATE	BALANCE DECEMBER 31, 2013	INCREASE	DECREASE	BALANCE DECEMBER 31, 2014
1104/1247	Acquisition, Construction, Repair & Installation of Various Capital Improvements to the DyDee Redevelopment Project	11/17/05	1/31/2014	1/30/2015	1.00%	\$ 4,648,832	\$ 4,548,832	\$ 4,648,832	\$ 4,548,832
1104/1247	Acquisition, Construction, Repair & Installation of Various Capital Improvements to the DyDee Redevelopment Project	11/24/09	1/31/2014	1/30/2015	1.00%	2,962,000	2,880,000	2,962,000	2,880,000
1240	Acquisition, Construction, Repair & Installation of Various Capital Improvements	11/24/09	1/31/2014	1/30/2015	1.00%	427,500	389,500	427,500	389,500
1298	Acquisition of Capital Equipment & Various Capital Improvements	11/13/2014	11/13/2014	11/12/2015	0.60%	-	854,500	-	854,500
1308	Acquisition of Capital Equipment & Various Capital Improvements	11/13/2014	11/13/2014	11/12/2015	0.60%	-	145,500	-	145,500
1309	Acquisition of Capital Equipment & Various Capital Improvements	11/13/2014	11/13/2014	11/12/2015	0.60%	-	635,000	-	635,000
Total						\$ 8,038,332	\$ 9,453,332	\$ 8,038,332	\$ 9,453,332

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF BONDS AND NOTES AUTHORIZED BUT NOT ISSUED
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	BALANCE DECEMBER 31, 2013	2014 AUTHORIZATIONS	AUTHORIZATIONS FUNDED	BALANCE DECEMBER 31, 2014
1161	Acquisition, Construction, Repair & Installation of Various Capital Improvements	\$ 898	\$ -	\$ -	\$ 898
1185	Acquisition, Construction, Repair & Installation of Various Capital Improvements	35,977	-	-	35,977
1197	Streetscape Improvements	2,788	-	-	2,788
1298	Acquisition of Capital Equipment & Various Capital Improvements	1,054,500	-	854,500	200,000
1308	Acquisition of Capital Equipment & Various Capital Improvements	205,500	-	145,500	60,000
1309	Acquisition of Capital Equipment & Various Capital Improvements	1,235,000	-	635,000	600,000
1321	Acquisition of Capital Equipment & Various Capital Improvements	-	183,350	-	183,350
1322	Acquisition of Capital Equipment & Various Capital Improvements	-	1,213,750	-	1,213,750
	Total	<u>\$ 2,534,663</u>	<u>\$ 1,397,100</u>	<u>\$ 1,635,000</u>	<u>\$ 2,296,763</u>

**TOWNSHIP OF HADDON
GENERAL CAPITAL FUND
SCHEDULE OF DUE FROM STATE OF NEW JERSEY ROAD AID
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$ -
Increased by:	
NJ DOT Grant Awarded in Current Year	<u>200,000</u>
Subtotal	200,000
Decreased by:	
Due from Current Fund	<u>150,000</u>
Balance, December 31, 2014	<u><u>\$ 50,000</u></u>

WATER-SEWER UTILITY FUND

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**TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
SCHEDULE OF CASH - TREASURER
FOR THE YEAR ENDED DECEMBER 31, 2014**

	OPERATING FUND	CAPITAL FUND
Balance, December 31, 2013	\$ 573,959	\$ 586,131
Increased by Receipts:		
Collector	\$ 3,223,207	\$ -
Interest on Investments	1,098	-
Budget Refunds	86,615	-
Due to Trust - Other	786	-
Due to Utility Capital	84,152	-
Bond Anticipation Notes Issued	-	765,000
NJEIT Loan Receivable	-	189,761
Due to Utility Operating	-	1,555
	3,395,858	956,316
Subtotal	3,395,858	956,316
Total	3,969,817	1,542,447
Decreased by Disbursements:		
2014 Appropriations	3,493,063	-
2013 Appropriation Reserves	68,227	-
Due to Current Fund	70,312	-
Due to Utility Operating	-	84,152
Improvement Authorizations	-	608,619
	3,631,602	692,771
Total Disbursements	3,631,602	692,771
Balance, December 31, 2014	\$ 338,215	\$ 849,676

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
SCHEDULE OF CASH - COLLECTOR
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$	-
Increased by Receipts:		
Consumer Accounts Receivable:		
Water	\$ 1,912,878	
Sewer	1,202,331	
Penalties on Delinquent Accounts	10,439	
Other Receipts	97,559	3,223,207
		<hr/>
Subtotal		3,223,207
Decreased by Disbursements:		
Payment to Treasurer		<hr/>
		3,223,207
Balance, December 31, 2014	\$	<hr/> <hr/> -

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
ANALYSIS OF CASH - WATER-SEWER UTILITY CAPITAL FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Fund Balance	\$ 16,787
Capital Improvement Fund	12,427
Due Water/Sewer Operating Fund	281,930
Reserve for Encumbrances	1,012,936
Deferred Charge - Overexpenditure of Improvement Authorization	(16,472)
NJEIT Loan Receivable	(278,697)

IMPROVEMENT AUTHORIZATIONS:

ORDINANCE

NUMBER	DESCRIPTION	
1085	Various Improvements to the Water-Sewer Utility	600
1185	Various Improvements to the Water-Sewer Utility	607
1216	Rehabilitation & Reconstruction of Sewer Utility	(152,500)
1221	Various Improvements to the Water-Sewer Utility	19,215
1241	Various Improvements to the Water-Sewer Utility	24,911
1266	Various Improvements to the Water-Sewer Utility	43,043
1280	Various Improvements to the Water-Sewer Utility	79,487
1299	Various Improvements to the Water-Sewer Utility	(106,604)
1310	Various Improvements to the Water-Sewer Utility	(78,001)
1323	Various Improvements to the Water-Sewer Utility	(9,993)
		<hr/>
	Total	<u>\$ 849,676</u>

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
SCHEDULE OF CONSUMER ACCOUNTS RECEIVABLE - WATER
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013		\$ (2,941)
Increased by:		
Water Rents Levied	\$ 1,910,915	
Transfer from Liens	959	1,911,874
		<hr/>
Subtotal		1,908,933
Decreased by:		
Receipts - Collector		<hr/> 1,912,878
Balance, December 31, 2014		<u><u>\$ (3,945)</u></u>

**SCHEDULE OF CONSUMER ACCOUNTS RECEIVABLE - SEWER
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013		\$ 11,504
Increased by:		
Sewer Rents Levied	\$ 1,203,090	
Transfer from Liens	88	1,203,178
		<hr/>
Subtotal		1,214,682
Decreased by:		
Receipts - Collector		<hr/> 1,202,331
Balance, December 31, 2014		<u><u>\$ 12,351</u></u>

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
SCHEDULE OF DUE TO CURRENT FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 95,639
Decreased by:	
Disbursements to Current	<u>70,312</u>
Balance, December 31, 2014	<u><u>\$ 25,327</u></u>

**SCHEDULE OF UTILITY LIENS
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 2,282
Decreased by:	
Transfers to Taxes Receivable	<u>1,047</u>
Balance, December 31, 2014	<u><u>\$ 1,235</u></u>

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF CAPITAL IMPROVEMENT FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2014 & 2013

\$ 12,427

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF FIXED CAPITAL - WATER
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2014
Filter	\$ 49,959
Springs & Wells	563,598
Ozone Sterilization & Aeration Plant	15,463
Pumping Station Structure	75,334
Electric Power Pumping Equipment	12,444
Storage Reservoir, Tanks & Standpipes	103,723
Distribution Main & Accessories	480,969
Meters, Meter Boxes & Vaults	544,172
Fire Hydrants	12,265
General Equipment	153,552
Legal Expenditures During Construction	2,146
Pumping Station & Equipment	382,710
Water Plant Filter	23,494
Construction of Water Main in Main Street	6,460
Service Pipes & Stops	50,357
General & Mechanical Generator, General Building & Wash Water Tank	48,551
Electrical Generator Installation at Water Plant	32,273
Booster Pumping Station at Crystal Lake Avenue & Valley Drive	576,667
Elevated Water Storage Tank at Beechwood Avenue & Fist Street	851,042
Improvement to Water Supply & Distribution System	3,061,321
Refunding Issue	191,000
Improvement to Water Supply & Sewerage System	933,355
Reconstruction & Repair of Well No. 2	182,062
Replacement, Repairs & Improvements to Mains	209,476
Line Stop Machine	40,000
Vehicles	70,000
Land for Well No. 4	75,000
Dome Cover for Water Plant	12,700
Water Plant Improvements	152,200
Water Distribution System Improvements	242,605
Water Storage Improvements	191,675
Well Improvements	103,815
Water Supply Rehabilitation Improvements	258,867
	9,709,255
Total	\$ 9,709,255

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF FIXED CAPITAL - SEWER
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2014
Sewer Mains & Services	\$ 416,012
Transportation Equipment	608
Bettlewood Disposal Plant	20,483
Westmont Sewerage Disposal Plant	160,302
General Improvements	42,038
Right-of-Way for Haddonleigh Truck Sewer	750
Cuthbert Boulevard Sewerage Disposal Plant	118,698
Improvements to Sewerage Disposal Plant & Sewerage Pumping Stations	116,704
Sanitary Sewerage Disposal & Collections System	1,566,581
Wells	3,380
Equipment	35,137
Tax Map	600
Calvert Avenue Pumping Station Improvement	855
Calvert Avenue Reconstruction of Sewerage Treatment Plant, Pumping Station & Force Mains	875,113
Installation of Communitor	9,440
South Park Drive Pumping Station	33,379
West Albertson Avenue Pumping Station	163,010
Construction of Sanitary Sewers	110,734
Improvements to Pumping Stations & Sewer Plant	162,601
West Collingswood Heights Disposal Plant	90,140
Renovations to Coles Mill Road Sewerage Treatment Plant	25,000
Replacement to Sewer Lines	495,256
Improvement of the Sanitary Sewerage System	311,524
	\$ 4,758,345
Total	\$ 4,758,345

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF FIXED CAPITAL AUTHORIZED AND UNCOMPLETED
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	ORDINANCE		BALANCE DECEMBER 31, 2013	2014 DEFERRED CHARGES TO FUTURE REVENUES	BALANCE DECEMBER 31, 2014
		DATE	AMOUNT			
1105	Various Improvements to the Water-Sewer Utility	5/18/2004	\$ 855,000	\$ 855,000	\$ -	\$ 855,000
1122	Various Improvements to the Water-Sewer Utility	3/22/2005	332,413	332,413	-	332,413
1135	Various Improvements to the Water-Sewer Utility	5/31/2005	1,045,000	1,100,000	-	1,100,000
1162	Various Improvements to the Water-Sewer Utility	5/23/2006	850,000	850,000	-	850,000
1185	Various Improvements to the Water-Sewer Utility	6/25/2007	770,000	770,000	-	770,000
1216	Rehabilitation & Reconstruction of Sewer	5/27/2008	6,540,000	6,540,000	-	6,540,000
1221	Various Improvements to the Water-Sewer Utility	5/27/2008	705,250	705,250	-	705,250
1241	Various Improvements to the Water-Sewer Utility	5/26/2009	845,000	845,000	-	845,000
1266	Various Improvements to the Water-Sewer Utility	6/23/2010	340,000	340,000	-	340,000
1280	Various Improvements to the Water-Sewer Utility	5/24/2011	590,000	590,000	-	590,000
1299	Various Improvements to the Water-Sewer Utility	7/24/2012	750,000	750,000	-	750,000
1310	Various Improvements to the Water-Sewer Utility	7/24/2013	750,000	750,000	-	750,000
1323	Various Improvements to the Water-Sewer Utility	8/26/2014	750,000	-	750,000	750,000
	Total			\$ 14,427,663	\$ 750,000	\$ 15,177,663

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
SCHEDULE OF 2013 APPROPRIATION RESERVES
FOR THE YEAR ENDED DECEMBER 31, 2014**

	BALANCE DECEMBER 31, 2013		DISBURSED	BALANCE LAPSED
	ENCUMBERED	RESERVED		
Operating:				
Salaries and Wages	\$ -	\$ 60,858	\$ -	\$ 60,858
Other Expenses	44,587	258,479	68,227	234,839
Statutory Expenditures:				
Contribution to:				
Public Employees' Retirement System	-	1	-	1
Social Security System (O.A.S.I.)	-	26,537	-	26,537
State Disability Insurance	-	1,145	-	1,145
Total	\$ 44,587	\$ 347,020	\$ 68,227	\$ 323,380

EXHIBIT D-16

**SCHEDULE OF RESERVE FOR ENCUMBRANCES
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 44,587
Increased by:	
2014 Appropriations	21,599
Subtotal	66,186
Decreased by:	
Transferred to 2013 Appropriation Reserves	44,587
Balance, December 31, 2014	<u>\$ 21,599</u>

EXHIBIT D-17

**SCHEDULE OF PROTESTED CHECKS RECEIVABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$ 2,452
Increased by:	
Disbursements	156
Balance, December 31, 2014	<u>\$ 2,608</u>

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY OPERATING FUND
SCHEDULE OF ACCRUED INTEREST PAYABLE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$	105,299
Increased by:		
Budget Appropriation for Interest on Bonds		349,501
Subtotal		454,800
Decreased by:		
Cash Disbursements		357,624
Balance, December 31, 2014	\$	97,176

**WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF DUE TO WATER-SEWER UTILITY OPERATING FUND
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013	\$	354,077
Increased by:		
Operating Surplus	\$	10,450
Interest Earned on Investments & Deposits		1,555
		12,005
Decreased by:		
Cash Disbursements		(84,152)
Balance, December 31, 2014	\$	281,930

**SCHEDULE OF CAPITAL FUND BALANCE
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2014 & 2013	\$	16,787
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**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF RESERVE FOR AMORTIZATION
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance, December 31, 2013		\$ 15,388,541
Increased by:		
Paid by Operating Fund:		
Serial Bonds Payable	\$ 514,850	
Serial Bonds Refunded	1,875,000	
Paydown of Bond Anticipation Note	-	
Environmental Infrastructure Loan	287,741	2,677,591
Subtotal		18,066,132
Decreased by:		
Serial Bonds Issued		1,900,000
Balance, December 31, 2014		\$ 16,166,132

**SCHEDULE OF DEFERRED RESERVE FOR AMORTIZATION
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	DATE OF ORDINANCE	BALANCE DECEMBER 31, 2014
General Improvements:			
1135	Various Improvements to the Water-Sewer Utility	05/31/2005	\$ 55,000
1221	Various Improvements to the Water-Sewer Utility	5/27/2008	35,263
		Total	\$ 90,263

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF IMPROVEMENT AUTHORIZATIONS
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	AUTHORIZED DATE	AUTHORIZED AMOUNT	BALANCE DECEMBER 31, 2013		2014 AUTHORIZATIONS	PRIOR YEAR ENCUMBRANCES RECLASSIFIED	EXPENDED	RESERVE FOR ENCUMBRANCES	OVER-EXPENDITURE	BALANCE DECEMBER 31, 2014	
				FUNDED	UNFUNDED						FUNDED	UNFUNDED
1085	Various Improvements to the Water-Serer Utility	6/18/2002	\$ 850,000	\$ 600	-	\$ -	-	\$ -	-	\$ -	\$ 600	-
1114		12/28/2004										
1185	Various Improvements to the Water-Serer Utility	6/25/2007	770,000	-	-	-	7,551	-	6,944	-	607	-
1216	Rehabilitation & Reconstruction of Sewer Utility	5/27/2008	6,540,000	-	-	-	625,255	187,217	454,510	16,472	-	-
1221	Various Improvements to the Water-Serer Utility	5/27/2008	705,250	19,340	487	-	27,242	612	27,242	-	18,728	487
1241	Various Improvements to the Water-Serer Utility	5/26/09	845,000	95,748	-	-	38,300	70,350	38,300	-	25,398	-
1266	Various Improvements to the Water-Serer Utility	6/23/10	340,000	48,561	-	-	-	5,518	-	-	43,043	-
1280	Various Improvements to the Water-Serer Utility	5/24/11	590,000	122,599	-	-	42,250	41,645	43,717	-	79,487	-
1299	Various Improvements to the Water-Serer Utility	7/24/12	750,000	-	532,387	-	26,946	228,395	182,543	-	-	148,395
1310	Various Improvements to the Water-Serer Utility	7/24/13	750,000	-	726,568	-	-	64,889	259,680	-	-	401,999
1323	Various Improvements to the Water-Serer Utility	8/26/14	750,000	-	-	750,000	-	9,993	-	-	-	740,007
Total				\$ 286,848	\$ 1,259,442	\$ 750,000	\$ 767,544	\$ 608,619	\$ 1,012,936	\$ 16,472	\$ 167,863	\$ 1,290,888

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF WATER-SEWER SERIAL BONDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

PURPOSE	DATE OF ISSUE	ORIGINAL ISSUE	MATURITIES OF BONDS OUTSTANDING		INTEREST RATE	BALANCE DECEMBER 31, 2013	ISSUED IN 2014	PAID BY BUDGET APPROPRIATION	REFUNDED	PAID BY ESCROW	BALANCE DECEMBER 31, 2014
			DATE	AMOUNT							
Water-Sewer Utility Bonds	04/20/2006	3,250,000	11/15/15	150,000	4.000%	\$ 2,325,000	\$ -	150,000	\$ 1,875,000	\$ -	\$ 300,000
			11/15/16	150,000	4.125%						
Water-Sewer Utility Bonds	05/07/2008	1,620,000	05/1/15	75,000	3.625%	1,350,000	-	75,000	-	-	1,275,000
			05/1/16	75,000	3.625%						
			05/1/17	75,000	3.625%						
			05/1/18	85,000	3.625%						
			05/1/19	85,000	3.625%						
			05/1/20	85,000	3.750%						
			05/1/21	95,000	3.750%						
			05/1/22	100,000	3.750%						
			05/1/23	100,000	3.750%						
			05/1/24	100,000	4.000%						
			05/1/25	100,000	4.000%						
			05/1/26	100,000	4.000%						
			05/1/27	100,000	4.000%						
			05/1/28	100,000	4.000%						
Refunding Bonds	05/07/2008		09/15/15	165,550	3.250%	653,600	-	169,850	-	-	483,750
			09/15/16	107,500	3.250%						
			09/15/17	105,350	3.375%						
			09/15/18	105,350	3.450%						
2013 General Bonds	8/15/2013	2,075,000	8/15/15	70,000	2.000%	2,005,000	-	70,000	-	-	1,935,000
			8/15/16	70,000	2.000%						
			8/15/17	70,000	2.000%						
			8/15/18	75,000	2.000%						
			8/15/19	75,000	2.000%						
			8/15/20	105,000	2.000%						
			8/15/21	105,000	2.000%						
			8/15/22	110,000	2.000%						
			8/15/23	110,000	2.000%						
			8/15/24	115,000	2.000%						
			8/15/25	120,000	2.125%						
			8/15/26	120,000	2.250%						
			8/15/27	125,000	2.350%						
			8/15/28	125,000	2.450%						
		8/15/29	130,000	2.500%							
		8/15/30	135,000	2.600%							
		8/15/31	135,000	2.650%							
		8/15/32	140,000	2.750%							

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
SCHEDULE OF WATER-SEWER SERIAL BONDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

PURPOSE	DATE OF ISSUE	ORIGINAL ISSUE	MATURITIES OF BONDS OUTSTANDING		INTEREST RATE	BALANCE DECEMBER 31, 2013	ISSUED IN 2014	PAID BY BUDGET APPROPRIATION	REFUNDED	PAID BY ESCROW	BALANCE DECEMBER 31, 2014
			DATE	AMOUNT							
2013 Refunding Bonds	8/15/2013	260,000	8/15/15	30,000	1.000%	230,000	-	30,000	-	-	200,000
			8/15/16	25,000	1.000%						
			8/15/17	30,000	1.000%						
			8/15/18	30,000	2.000%						
			8/15/19	30,000	2.000%						
		8/15/20	30,000	2.000%							
		8/15/21	25,000	2.000%							
2014 Refunding Bonds	9/10/2014	3,705,000	11/15/15	8,750	2.000%	-	1,900,000	-	20,000	-	1,880,000
			11/15/16	8,750	2.000%						
			11/15/17	183,750	2.000%						
			11/15/18	180,250	2.000%						
			11/15/19	194,250	3.000%						
			11/15/20	192,500	3.000%						
			11/15/21	190,750	3.000%						
			11/15/22	197,750	4.000%						
			11/15/23	204,750	4.000%						
			11/15/24	204,750	4.000%						
		11/15/25	204,750	4.000%							
		11/15/26	203,000	4.000%							
Total											
						\$ 6,563,600	\$ 1,900,000	\$ 494,850	\$ 1,875,000	\$ 20,000	\$ 6,073,750

**TOWNSHIP OF HADDON
SEWER UTILITY CAPITAL FUND
SCHEDULE OF NEW JERSEY ENVIRONMENTAL INFRASTRUCTURE TRUST LOAN
FOR THE YEAR ENDED DECEMBER 31, 2014**

IMPROVEMENT DESCRIPTION	DATE OF ISSUE	ORIGINAL ISSUE	MATURITIES OF BONDS OUTSTANDING DATE	INTEREST RATE	BALANCE DECEMBER 31, 2013	PAID BY BUDGET APPROPRIATION	ADJUSTMENT	BALANCE DECEMBER 31, 2014
Reconstruction & Rehabilitation of Various Sewers	11/9/2008	\$ 3,200,000	8/1/15	3.69%	\$ 2,750,000	125,000	-	\$ 2,625,000
			8/1/16	3.84%				
			8/1/17	3.96%				
			8/1/18	4.12%				
			8/1/19	4.31%				
			8/1/20	4.42%				
			8/1/21	4.51%				
			8/1/22	4.60%				
			8/1/23	4.66%				
			8/1/24	4.80%				
			8/1/25	4.85%				
			8/1/26	4.89%				
			8/1/27	4.92%				
			8/1/28	4.95%				

**SCHEDULE OF NEW JERSEY ENVIRONMENTAL INFRASTRUCTURE TRUST
FOR THE YEAR ENDED DECEMBER 31, 2014**

IMPROVEMENT DESCRIPTION	DATE OF ISSUE	ORIGINAL ISSUE	MATURITIES OF BONDS OUTSTANDING DATE	INTEREST RATE	BALANCE DECEMBER 31, 2013	PAID BY BUDGET APPROPRIATION	ADJUSTMENT	BALANCE DECEMBER 31, 2014
Reconstruction & Rehabilitation of Various Sewers	11/9/2008	\$ 3,200,000	9/1/09-28 & 3/1/09-28	NONE	\$ 2,449,873	162,741	-	\$ 2,287,132

Principal payment are due on September 1st and March 1st through 2016. An amortization schedule is on file with the CFO.

**TOWNSHIP OF HADDON
 WATER-SEWER UTILITY CAPITAL FUND
 SCHEDULE OF BOND ANTICIPATION NOTES
 FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	DATE OF ORIGINAL NOTE	DATE OF ISSUE	DATE OF MATURITY	INTEREST RATE	BALANCE		BALANCE DECEMBER 31, 2014
						DECEMBER 31, 2013	INCREASE DECREASE	
1299	Various Improvements to the Water-Serer Utility	11/13/2014	11/13/2014	11/12/2015	0.60%	\$ -	\$ 495,000	\$ -
								\$ 495,000
1310	Various Improvements to the Water-Serer Utility	11/13/2014	11/13/2014	11/12/2015	0.60%	-	270,000	-
								270,000
						<u>\$ -</u>	<u>\$ 765,000</u>	<u>\$ -</u>
						<u>\$ -</u>	<u>\$ 765,000</u>	<u>\$ 765,000</u>

**TOWNSHIP OF HADDON
WATER-SEWER UTILITY CAPITAL FUND
STATEMENT OF BONDS & NOTES AUTHORIZED BUT NOT ISSUED
FOR THE YEAR ENDED DECEMBER 31, 2014**

ORDINANCE NUMBER	IMPROVEMENT DESCRIPTION	BALANCE DECEMBER 31, 2013	AUTHORIZED	AUTHORIZATIONS FUNDED	BALANCE DECEMBER 31, 2014
1216	Rehabilitation & Reconstruction of Sewer	\$ 152,500	\$ -	\$ -	\$ 152,500
1241	Various Improvements to the Water - Sewer Utility	487	-	-	487
1299	Various Improvements to the Water - Sewer Utility	750,000	-	495,000	255,000
1310	Various Improvements to the Water - Sewer Utility	750,000	-	270,000	480,000
1323	Various Improvements to the Water - Sewer Utility	-	750,000	-	750,000
		<u>\$ 1,652,987</u>	<u>\$ 750,000</u>	<u>\$ 765,000</u>	<u>\$ 1,637,987</u>

**SCHEDULE OF RESERVE FOR REPAYMENT OF BONDS
FOR THE YEAR ENDED DECEMBER 31, 2014**

Balance December 31, 2013	\$ 10,450
Decreased by:	
Anticipated as Operating Revenue	<u>10,450</u>
Balance December 31, 2014	<u><u>\$ -</u></u>

**TOWNSHIP OF HADDON
COUNTY OF CAMDEN**

PART II

**COMMENTS AND RECOMMENDATIONS
FOR THE YEAR ENDED DECEMBER 31, 2014**

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The Honorable Mayor and Members of the
Township Board of Commissioners
Township of Haddon
Westmont, New Jersey 08108

We have audited the financial statements of the Township of Haddon in the County of Camden for the year ended December 31, 2014.

Scope of Audit

The audit covered the financial transactions of the Treasurer, Tax Collector, and Water-Sewer Utility Collector, the activities of the Mayor and Commissioners and the records of the various outside departments.

The audit did not and could not determine the character of services rendered for which payment had been made or for which reserves had not been set up, nor could it determine the character, proper price or quantity of materials supplied for which claims had been passed. These details were necessarily covered by the internal review and control before approval of such claims by the governing body.

Cash on hand was counted and cash balances were reconciled with independent certifications obtained directly from the depositories.

The accrued and realized revenues for the various Township Departments as shown on the Statements of Revenue and Revenue Accounts Receivable are presented as recorded in the Township records.

In accordance with requirements prescribed by the Division of Local Government Services, Department of Community Affairs, State of New Jersey, the following are the *General Comments* and *Recommendations* for the year then ended.

GENERAL COMMENTS

Contracts and Agreements Required to be Advertised by (N.J.S.A.40A:11-4)

N.J.S.A.40A:11-4 - Every contract or agreement, for the performance of any work or furnishing or hiring of any materials or supplies, the cost or the contract price whereof is to be paid with or out of public funds not included within the terms of Section 3 of this act, shall be made or awarded only by the governing body of the contracting unit after public advertising for bids and bidding therefore, except as is provided otherwise in this act or specifically by any other Law. No work, materials or supplies shall be undertaken, acquired or furnished for a sum exceeding in the aggregate \$36,000 except by contract or agreement. The Township employs a qualified purchasing agent.

It is pointed out that the governing body of the municipality has the responsibility of determining whether the expenditures in any category will exceed the statutory minimum within the fiscal year. Where question arises as to whether any contract or agreement might result in violation of the statute, the solicitor's opinion should be sought before a commitment is made.

Contracts and Agreements Required to be advertised by (N.J.S.A.40A:11-4) (continued):

The minutes indicate that resolutions were adopted authorizing the awarding of contracts or agreements for "Professional Services," per *N.J.S.A.40A:11-5*.

Inasmuch as the system of records did not provide for an accumulation of payments for categories for the performance of any work or the furnishing or hiring of any materials or supplies, the results of such an accumulation could not reasonably be ascertained. Disbursements were reviewed, however, to determine whether any clear-cut violations existed.

The compliance review of expenditures did not reveal any individual payments or contracts in excess of the statutory limit "for the performance of any work, or the furnishing of any materials, supplies or labor, or the hiring of teams or vehicles," other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provisions of *N.J.S.A.40A:11-6*.

Contracts and Agreements Requiring Solicitation of Quotations

The examination of expenditures did not reveal any individual payments, contracts or agreements in excess of \$5,400 "for the performance of any work or the furnishing or hiring of any materials or supplies", other than those where bids had been previously sought by public advertisement or where a resolution had been previously adopted under the provision of (*N.J.S.A.40A:11-6.1*).

Collection of Interest on Delinquent Taxes and Assessments

N.J.S.54:4-67, as amended, provides the method for authorizing interest and the maximum rates to be charged for the nonpayment of taxes or assessments on or before the date when they would become delinquent.

The governing body on January 28, 2014 adopted the following resolution authorizing interest to be charged on delinquent taxes:

"BE IT RESOLVED that the rate of interest to be charged for the nonpayment of taxes and water/sewer rents on the date when they become delinquent is hereby fixed as eight (8%) percent per annum of the first One Thousand Five Hundred Dollars (\$1,500.00) of the delinquency, and eighteen (18%) percent per annum on any amount in excess of One Thousand Five Hundred Dollars (\$1,500.00). The same to be calculated from the date of actual payment; provided, however, that no interest be charged if payment is made with ten (10) days after the date upon which same became payable."

It appears from an examination of the Collector's record that interest was collected in accordance with the foregoing resolution.

Delinquent Taxes and Tax Title Liens

The last tax sale was held on November 19, 2014 and was complete.

The following comparison is made of the number of tax title liens receivable on December 31 of the last three years:

Delinquent Taxes and Tax Title Liens (continued):

YEAR	NUMBER OF LIENS
2014	29
2013	28
2012	20

Deductions From Taxes

The audit of senior citizen and veteran deductions on a test basis revealed that deductions appear reasonable.

***Finding 2014-001:**

It was noted during the audit that there are unidentified third party lien and premium balances of collections made prior to 2012.

Recommendation:

That the Township updates the accounting of the third party lien and premium balances being collected and retained in the Township trust account that reconciles to the Township's ending cash balances and municipal lien accounting system.

Managements Response:

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

Examination of Bills

A test check of paid bills was made and each bill, upon proper approval, was considered as a separate and individual contract unless the records disclosed it to be a part payment or estimate.

Municipal Court

As part of the test of the municipal court records, no attempt was made to differentiate between fines due the Township, County, or State, or to pass upon the authenticity of the preparation and procedures for complaints issued.

The statutory report on the operations of the Municipal Court has been prepared and copies filed with the New Jersey Administrative Office of the Courts, the Division of Local Government Services, the Municipal Court and the Township Clerk.

General Fixed Assets

***Finding 2014-002:**

During our audit it was noted that fixed asset accounting system was not updated to reflect the retirement or additions of fixed assets.

Recommendation:

That the fixed assets accounting system be updated to reflect all fixed asset additions and deletions on a timely basis.

Managements Response:

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

Payroll Fund

The examination of the payroll fund included testing the detail computation of various deductions or other credits from the payroll of Township employees, also, the examination ascertained that the accumulated withholdings were distributed to the proper agencies.

***Finding 2014-003:**

The payroll activity of the Township is not being accounted for accurately in the general ledger accounting system. The Township does not maintain a monthly analysis of the payroll reserve balance in the general ledger accounting system.

Recommendation:

That the payroll activity of the township be properly recorded in the general ledger accounting system and that the payroll deduction reserve balance be properly analyzed on a timely basis.

Managements Response:

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

***Finding 2014-004:**

It was noted during our audit that the Township did not perform a calculation of the *annual required contribution of the employer (ARC)* for Other Post-Retirement benefits provided by the Township. In accordance with Statement No. 45 of the Governmental Accounting Standards, the Township is required to have this calculation performed at a minimum of every three years.

Recommendation:

That the Township engage an actuary to calculate the *annual required contribution of the employer (ARC)* for Other Post-Retirement benefits provided by the Township.

Managements Response:

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

Chief Financial Officer

***Finding 2014-005:**

During our examination of Township's bank reconciliations, it was noted that the Flexible Spending Account bank reconciliation was not performed in a timely manner.

Recommendation:

In accordance with maintaining an internal control environment that is effective in prevention and/or identification of potential financial statement misstatement, the Township should complete timely bank reconciliations.

Managements Response:

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

Finding 2014-006:

In accordance with N.J.S.A. 40A:4-57, no officer, board, body or commission shall, during any fiscal year, expend any money (except to pay notes, bonds or interest thereon), incur any liability, or enter into any contract which by its terms involves the expenditure of money for any purpose for which no appropriation is provided, or in excess of the amount appropriated for such purpose.

Recommendation:

That the Township, prior to the encumbering of purchase orders, verify that sufficient funds are available in the applicable appropriation line item in order to prevent the over-expenditure of funds.

Managements Response:

The responsible officials agree with the finding and will address the matter as part of their corrective action plan.

Follow-up on Prior Year Findings

In accordance with government auditing standards, my procedures included a review of all prior year findings. Corrective action has been taken on all of the prior year findings except those marked above with an asterisk (*).

OFFICIALS IN OFFICE AND SURETY BONDS

The following officials were in office at December 31, 2014:

NAME	TITLE
Randall W. Teague	Mayor
John C. Foley	Commissioner
Paul Dougherty	Commissioner
Jack Bruno	Chief Financial Officer
Dawn M. Pennock	Municipal Clerk
Ryan Giles	Tax Collector
Mary C. Twisler	Court Administrator
Robert Gleaner	Magistrate
Stuart A. Platt, ESQ	Solicitor
Gregory Fusco	Engineer

There were Employee's Blanket Performance Bonds in the amount of \$1,000,000 for the Township employees and court personnel carried by the Camden County Joint Insurance Fund.

Acknowledgment

We express our appreciation for the assistance and courtesies extended to the members of the audit team.

Should you have any questions concerning our comments or recommendations, or should you desire any assistance in implementing our recommendations, please call me.

Respectfully submitted,

HOLMAN FRENIA ALLISON, P.C.

Kevin P. Frenia
Certified Public Accountant
Registered Municipal Accountant
RMA #435

Medford, New Jersey
June 24, 2015